Recognizing Practice Group Volunteer Involvement

2012-2013
AHLA Connections Feature Articles

The monthly AHLA Connections magazine presents the latest developments in health law. It includes feature articles written by members who are enrolled in the Practice Groups.

**June 2013: A Proactive Approach to Cloud Computing in the Healthcare Industry**
By M. Leeann Habte, Chanley T. Howell, R. Michael Scarano Jr., and Aaron K. Tantleff, Foley & Lardner LLP
In-House Counsel Practice Group

**May 2013: The Intersection of the Stark Law and Medicaid Claims: Catching Providers in a Legal Quagmire**
By Laura Laemmle-Weidenfeld and Amy Kaufman, Patton Boggs LLP, Washington, DC
Fraud and Abuse Practice Group

**March 2013: Big Data Hits Healthcare: Medicare Secondary Payer Enters the Information Age**
By Barry Alexander and Eli Poliakoff, Nelson Mullins Riley & Scarborough LLP, Raleigh, NC and Charleston, SC
Regulation, Accreditation, and Payment Practice Group

**February 2013: The Affordable Care Act, Public Expectations, and the Road to Litigation: An Issue Spotter for Insurers and Risk-Bearing Providers**
By David M. Deaton and Stephen M. Sullivan, O’Melveny & Myers LLP, Los Angeles, CA
Payors, Plans, and Managed Care Practice Group

**January 2013: JOAs Are Here Again: A Refresher on Tax Exemption Issues with Joint Operating Agreements**
By Elizabeth M. Mills, Proskauer Rose LLP, Chicago, IL
Tax and Finance Practice Group

**November 2012: The Wage and Hour Headache: Searching for a Cure**
By Thomas Shorter and C. Wade Harrison, Godfrey & Kahn SC, Madison, WI, and Maria Greco Danaher, Ogletree Deakins Nash Smoak & Stewart PC, Pittsburgh, PA
Labor and Employment Practice Group

**October 2012: Employment Discrimination Claims Arising from Medical Staff Peer Review: Performing Robust Peer Review in an Increasingly Litigious Environment**
By Martha Rabaut Boonstra, University of Michigan Health System, Ann Arbor, MI and Selena L. Stanski, Wayne State University 2L, Detroit, MI
Medical Staff, Credentialing, and Peer Review Practice Group

**September 2012: Who is Enforcing the Stark Law of the United States?**
By Marc S. Raspanti and Sarah R. Lavelle, Pietragallo Gordon Alfano Bosick & Raspanti, LLP, Philadelphia, PA
Physician Organizations Practice Group

**August 2012: Toward the Professional Board: Governance Considerations for a Consolidated Sector**
By Michael W. Peregrine, McDermott Will & Emery LLP, Chicago, IL and David Nygren, Nygren Consulting
Hospitals and Health Systems Practice Group

**July 2012: The Weakened Competitor Justification: How Weak is Weak Enough?**
By William A. Roach, Jr., Winston & Strawn LLP, Washington, DC
Antitrust Practice Group
2012-2013 Practice Group Luncheons

April 26, 2013: Commercial Opportunities for Accountable Care Organizations
Sponsored by the Accountable Care Organization Task Force

April 25, 2013: Drafting and Negotiating Business Associate Agreements under the New Health Insurance Portability and Accountability Act—Practical Tips and Pointers for Transactional Lawyers
Sponsored by the Business Law and Governance Practice Group

March 21, 2013: Center for Medicare Payment Initiatives 2012 and Beyond
Co-sponsored by the Accountable Care Organization and Healthcare Reform Educational Task Forces

March 20, 2013: Update on Center for Medicare and Medicaid Innovation from Dr. Rahul Rajkumar
Sponsored by the Regulation, Accreditation, and Payment Practice Group

February 26, 2013: An Insider’s View of the Landmark Jimmo V. Sebelius Litigation and Settlement
Sponsored by the Long Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Group

February 13, 2013: HIPAA Security Risk Assessment
Sponsored by the Health Information and Technology Practice Group

February 13, 2013: Unlocking the Secrets of Our Healthcare Insurance System and Healthcare Coverage Crisis
Sponsored by the Healthcare Liability and Litigation Practice Group

February 12, 2013: High Reliability—The Science of Safety
Co-sponsored by the Hospitals and Health Systems, and In-House Counsel Practice Groups and the Enterprise Risk Management Task Force

February 12, 2013: Implementing “Systemness” into Health System Consolidation
Sponsored by the Medical Staff, Credentialing, and Peer Review Practice Groups

February 11, 2013: Roundtable Discussion of Recent Issues Affecting Physicians
Sponsored by the Physician Organizations Practice Group

February 11, 2013: The “Other” Reform: Implications and Realities of Immigration Reform for Healthcare Organizations
Sponsored by the Labor and Employment Practice Group

February 11, 2013: Review of Antitrust Enforcement of Hospital-Physician Transactions
Sponsored by the Antitrust Practice Group

January 24, 2013: Lessons Learned from the Fungal Infection Outbreak
Sponsored by the Teaching Hospitals and Academic Centers Practice Group

October 15, 2012: New Developments for Tax-Exempt Healthcare Providers
Sponsored by the Tax and Finance Practice Group

October 1, 2012: Emerging Trends in False Claims Act Enforcement
Sponsored by the Fraud and Abuse Practice Group

Co-Sponsored by the Life Sciences and Teaching Hospitals and Academic Medical Centers Practice Groups

Sponsored by the Payor, Plans, and Managed Care Practice Group

Co-sponsored by the Labor and Employment and Long Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Groups
June 26, 2012: Understanding the Business/Legal Implications of Integrated Delivery Systems From the Perspective of the Health Plan
Co-sponsored by the Healthcare Liability and Litigation, Hospitals and Health Systems and Regulation, Accreditation, and Payment Practice Groups

June 26, 2012: Google, Medical Apps, and the FDA
Sponsored by the Health Information and Technology Practice Group

June 26, 2012: Meet the Prosecutors: U.S. Department of Justice Healthcare Fraud Enforcement Priorities for 2012 and Beyond
Sponsored by the Fraud and Abuse Practice Group

June 25, 2012: New Developments for Hospitals in State and Federal Tax Exemption
Sponsored by the Tax and Finance Practice Group

June 25, 2012: New Horizons in Hospital Accreditation
Sponsored by the Medical Staff, Credentialing, and Peer Review Practice Groups

June 25, 2012: Perspectives on Delivery and Payment Innovation
Co-sponsored by the Antitrust, Business Law and Governance and Physician Organizations Practice Groups

Practice Group Luncheon Moderators

David A. Argue, Economists Incorporated
Maureen Bennett, Squire Sanders LLP
Sandy Bledsoe, Office of Risk and Insurance Management, Vanderbilt University
Anne M. Bittinger, Bittinger Law Firm
Kristen A. Harris, Rubman & Harris LLC
Jennifer L. Hilliard, LeadingAge
Thomas K. Hyatt, SNR Denton LLP
Marion A. Kainer, Tennessee Department of Health
Robert M. Kessler, Astrea
Maryam Khotani, Sutter Health Office of the General Counsel
Laura Laemmle-Weidenfeld, Patton Boggs LLP
Julie C. Morris, Office of General Counsel, Vanderbilt University
Douglass C. Ross, Davis Wright Tremaine LLP
Gregory Siskind, Siskind Susser
Hank B. Walther, Jones Day
Christine L. White, Federal Trade Commission

Practice Group Luncheon Presenters

Daniel Anderson, U.S. Department of Justice
Steve Aragón, Health & Human Services Commission
Edo Banach, Federal Coordinated Health Care Office
Thomas Bartrum, Baker Donelson Bearman Caldwell & Berkowitz PC
Chris Bowen, ClearDATA.net
Saralisa C. Brau, Federal Trade Commission
Arbutus Likens Carlisle, Taft Stettinius & Hollister LLP
Roger Colvinvaux, Columbus School of Law, The Catholic University of America
Kelli Cummins-Brown, GE Healthcare Systems
C. Thomas Davis, Ogletree Deakins Nash Smoak & Stewart PC
Toby S. Edelman, Center for Medicare Advocacy
Nancy P. Gillette, Ohio State Medical Association
Eric Hargan, Greenberg Traurig LLP
Amanda Hegeman, Blue Cross Blue Shield of Tennessee
Harold Hancock, Ways & Means Committee, U.S. House of Representatives
Kerry M. Johnson, Healthcare Performance Improvement LLC
Julie E. Kass, Ober|Kaler
Paul Kaufman, Eastern District of New York
Theodore J. Kobus III, Baker & Hostetler LLP
Alyson M. Leone, Wilentz Goldman & Spitzer PA
David T. Lewis, Life Point Hospital
Beth Long, Pardee Hospital
Amy L. Marquardt, Hospital Sisters Health System
Mara B. McDermott, Akin Gump Strauss Hauer & Feld LLP
Kirkland A. McGhee, Kaiser Permanente
M. Daria Niewenhous, Mintz Levin Cohn Ferris Glosky & Popeo PC
Kathleen M. Nilles, Holland & Knight LLP
Preston J. Quesenberry, Internal Revenue Service
Rahul Rajkumar, Centers for Medicare & Medicaid Services
Mary E. Rauschenberg, Deloitte Tax LLP
Brad M. Rostolsky, Reed Smith LLP
Lee B. Sacks, Advocate Health Care

H. Scott Sarran, Blue Cross and Blue Shield of Illinois
Sam Sheldon, U.S. Department of Justice
H. Gilbert Smith, Duke University School of Medicine
Philip M. Sprinkle, II, Balleh & Bingham LLP
Keith Staats, Grant Thornton LLP
Melissa Walters, Kettering Medical Center
Linda Wawzenski, U.S. Attorney’s Office Northern District of Illinois
Seth M. Wolf, University Hospitals Health Systems
Jon Zimring, Duane Morris LLP
2012-2013 Practice Group Webinars

AHLA’s webinars allow participants to listen to presentations over the phone while watching presentations live through their web browsers and asking questions in real time.

**June 25, 2013:** Taming of the Shrew: Getting Physician Practices into Compliance  
Sponsored by the In-House Counsel Practice Group

**June 19, 2013:** To Enforce or Not to Enforce: Post-Employment Restrictions and Public Policy in the Healthcare Industry  
Sponsored by the Labor and Employment Practice Group

**June 18, 2013:** Physician Organizations Bootcamp Webinar and Roundtable Discussion Series: The Anatomy of Physician Integration, Part IV—Antitrust  
Sponsored by the Physician Organizations Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Payors, Plans, and Managed Care, and Tax and Finance Practice Groups and the Accountable Care Organization Task Force

**June 17, 2013:** 340B Drug Pricing Program  
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the Hospitals and Health Systems, Life Sciences, and Teaching Hospitals and Academic Medical Centers Practice Groups

**June 11, 2013:** Physician Organizations Bootcamp Webinar and Roundtable Discussion Series: The Anatomy of Physician Integration, Part III—Fraud and Abuse  
Sponsored by the Physician Organizations Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Payors, Plans, and Managed Care, and Tax and Finance Practice Groups and the Accountable Care Organization Task Force

**June 5, 2013:** 2013 Healthcare Fraud and Abuse Bootcamp Webinar Series, Part V: Compliance  
Sponsored by the Fraud and Abuse Practice Group and co-sponsored by the Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, Life Sciences, Medical Staff, Credentialing, and Peer Review Practice Groups

**May 30, 2013:** Physician Organizations Bootcamp Webinar and Roundtable Discussion Series: The Anatomy of Physician Integration, Part II—Governance Issues  
Sponsored by the Physician Organizations Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Payors, Plans, and Managed Care, and Tax and Finance Practice Groups and the Accountable Care Organization Task Force

**May 23, 2013:** Internal Investigations—A View from All Sides  
Sponsored by the Fair Market Value Affinity of the Hospitals and Health Systems Practice Group and co-sponsored by the In-House and Physician Organizations Practice Groups

**May 21, 2013:** Physician Organizations Bootcamp Webinar and Roundtable Discussion Series: The Anatomy of Physician Integration, Part I—Models for Hospital/Physician Integration  
Sponsored by the Physician Organizations Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Payors, Plans, and Managed Care, and Tax and Finance Practice Groups and the Accountable Care Organization Task Force

**May 16, 2013:** Reimbursement Bootcamp Webinar Series, Part VIII: Medicare Advantage and Commercial/Managed Care Reimbursement  
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by In-House Counsel Practice Group

**May 15, 2013:** Governing Body Duty to Oversee Quality: Responding to the New Imperatives and Financial Incentives Posed by Health System Change  
Sponsored by the Business Law and Governance Practice Group and co-sponsored by the Conflicts of Interest and Transparency Affinity Group of the Teaching Hospitals and Academic Medical Centers Practice Group, the In-House Counsel and Medical Staff, Credentialing, and Peer Review Practice Groups

**May 13, 2013:** What Hospital Revenue Cycle Managers and Their Tax-Exemption Advisors Need to Know About Each Other  
Sponsored by the Tax and Finance Practice Group and co-sponsored by the Hospitals and Health Systems, Regulation, Accreditation, and Payment, and Teaching Hospitals and Academic Medical Centers Practice Groups
May 8, 2013: Hospital Transactions and FTC Enforcement after the Supreme Court's Decision on Phoebe Putney
Sponsored by the Antitrust Practice Group and co-sponsored by the Conflicts of Interest and Transparency Affinity Group of the Teaching Hospitals and Academic Medical Centers Practice Group, and the Business Law and Governance, In-House Counsel, Medical Staff, Credentialing, and Peer Review Practice Groups and the Public Sector Health Lawyers Task Force

May 8, 2013: 2013 Healthcare Fraud and Abuse Bootcamp Webinar Series, Part IV: False Claims Act
Sponsored by the Fraud and Abuse Practice Group and co-sponsored by the Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, Life Sciences, Medical Staff, Credentialing, and Peer Review Practice Groups, and the Public Sector Health Lawyers Task Force

Sponsored by the Conflict of Interest and Transparency Affinity Group of the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Fraud and Abuse, Hospitals and Health Systems, Life Sciences, and Physician Organizations Practice Groups

May 2, 2013: Accountable Care Organizations Bootcamp Webinar Series, Part V: Commercial Contracting Opportunities for ACOs
Sponsored by the Accountable Care Organization Task Force

April 30, 2013: Reimbursement Bootcamp Webinar Series, Part VII: Disproportionate Share Hospital Reimbursement
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel Practice Group

Sponsored by the Tax and Finance Practice Group and co-sponsored by the Hospitals and Health Systems, Regulation, Accreditation, and Payment, and Teaching Hospitals and Academic Medical Centers Practice Groups

April 24, 2013: Fair Market Value Bootcamp Webinar and Roundtable Discussion Series, Part V: Hypothetical Case Study
Sponsored by the Fair Market Value Affinity Group of the Hospitals and Health Systems Practice Group and co-sponsored by the In-House Counsel, Life Sciences, and Physician Organizations Practice Groups

April 22, 2013: Patient Care vs. Nurse Prerogative—The Evolving Legal Conflict on Mandatory Employee Flu Shots
Sponsored by the Labor and Employment Practice Group

Sponsored by the In-House Counsel Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, Labor and Employment, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups

April 17, 2013: Hospital Emergency Response Legal Issues—Lessons
Sponsored by the Public Interest Committee and co-sponsored by the Hospitals and Health Systems, Labor and Employment, Physician Organizations, and Teaching Hospitals and Academic Medical Centers Practice Groups and the Public Sector Health Lawyers Task Force

April 15, 2013: Sunshine Act Final Rule Three-Part Webinar and Roundtable Discussion Series, Part II: Implications and Implementation for Providers and Life Science Companies
Sponsored by the Conflict of Interest and Transparency Affinity Group of the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Fraud and Abuse, Hospitals and Health Systems, Life Sciences, and Physician Organizations Practice Groups

Sponsored by the In-House Counsel Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, Labor and Employment, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups

April 11, 2013: Accountable Care Organizations Bootcamp Webinar Series, Part V: Participating in the Medicare Shared Savings Program
Sponsored by the Accountable Care Organization Task Force

Sponsored by the Fraud and Abuse Practice Group and co-sponsored by the Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, and Regulation Accreditation, and Payment, and Teaching Hospitals and Academic Medical Centers Practice Groups
April 4, 2013: Accountable Care Organizations Bootcamp Webinar Series, Part IV: Clinical Integration, Health Informatics, and Quality of Care
Sponsored by the Accountable Care Organizations Task Force

April 3, 2013: Healthcare Transactions Bootcamp Webinar Series, Part IV: Impact on Physician Network Development and Medical Staff
Sponsored by the In-House Counsel Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, Labor and Employment, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups

March 28, 2013: Accountable Care Organizations Bootcamp Webinar Series, Part III: HIT and Data Sharing Issues for the ACO
Sponsored by the Accountable Care Organizations Task Force

March 26, 2013: Managed Care Hot Topics
Sponsored by the Payors, Plans, and Managed Care Practice Group and co-sponsored by the Healthcare Liability and Litigation and Hospitals and Health Systems Practice Groups and the Accountable Care Organizations Task Force

March 25, 2013: Arbitrating with Employees and Patients: Requirements for an Effective Pre-Dispute Agreement
Sponsored by the AHLA’s Alternative Dispute Resolution Service and co-sponsored by the Healthcare Liability and Litigation and Long Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Groups

Sponsored by the In-House Counsel Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, Labor and Employment, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups

March 13, 2013: 2013 Healthcare Fraud and Abuse Bootcamp Webinar Series, Part II: Stark Law
Sponsored by the Fraud and Abuse Practice Group and co-sponsored by the Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, and Regulation Accreditation, and Payment, and Teaching Hospitals and Academic Medical Centers Practice Groups

Sponsored by the Health Information and Technology Practice Group and co-sponsored by the Business Law and Governance, Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups and the Healthcare Reform Educational Task Force

Sponsored by the In-House Counsel Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, Labor and Employment, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups

March 6, 2013: HITECH Final Omnibus Rule Bootcamp Webinar and Roundtable Discussion Series, Part III: Breach and Enforcement under the HITECH Omnibus Rule
Sponsored by the Health Information and Technology Practice Group and co-sponsored by the Business Law and Governance, Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups and the Healthcare Reform Educational Task Force

March 5, 2013: Reimbursement Bootcamp Webinar Series, Part VI: Appeals of Reimbursement Decisions
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by In-House Counsel Practice Group

March 1, 2013: Preparing Yourself and Your Clients for the Mandatory Corporate Compliance Deadline
Sponsored by the Long Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Group

Sponsored by the Health Information and Technology Practice Group and co-sponsored by the Business Law and Governance, Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups and the Healthcare Reform Educational Task Force
February 26, 2013: Stark Self-Disclosure: What, Why, Where, When (Update on 60-Day Rule), and How
Co-sponsored by the Hospitals and Health Systems Practice Group and co-sponsored by the Business Law and Governance, Fraud and Abuse, Healthcare Liability and Litigation, and In-House Counsel Practice Groups

Sponsored by the Health Information and Technology Practice Group and co-sponsored by the Business Law and Governance, Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups and the Healthcare Reform Educational Task Force

Sponsored by the In-House Counsel Practice Group and co-sponsored by the Antitrust, Business Law and Governance, Fraud and Abuse, Health Information and Technology, Hospitals and Health Systems, Labor and Employment, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, Regulation, Accreditation, and Payment, Tax and Finance, and Teaching Hospitals and Academic Medical Centers Practice Groups

Sponsored by the Real Estate Affinity Group of the Hospitals and Health Systems Practice Group

Sponsored by the Fraud and Abuse Practice Group and co-sponsored by the Healthcare Liability and Litigation, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, Life Sciences, Medical Staff, Credentialing, and Peer Review, Payors, Plans, and Managed Care, Physician Organizations, and Regulation Accreditation, and Payment, and Teaching Hospitals and Academic Medical Centers Practice Groups

February 12, 2013: Hot Fraud and Abuse Issues for Ambulatory Surgery Centers: An Advanced Interactive Discussion
Sponsored by the Fraud and Abuse Practice Group

February 11, 2013: Reimbursement Bootcamp Webinar Series, Part IV: Medicare Prospective Payment Systems and Pay for Performance
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel Practice Group

February 7, 2013: Medicare Reimbursement Webinar Series, Part III: Medicare Payment to Physicians and Others Covered Under Part B
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel and Physician Organizations Practice Groups

February 6, 2013: Reimbursement Bootcamp Webinar Series, Part V: Provider Enrollment and Certification
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel Practice Group

February 4, 2013: More Robust Clinical Documentation through EHR Use: Technological Efficiencies or Fraud?
Sponsored by the Health Information and Technology Practice Group and co-sponsored by the Fraud and Abuse Practice Group

February 1, 2013: Hot Fraud and Abuse Issues for Ambulatory Surgery Centers: An Advanced Interactive Discussion
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January 29, 2013: Real Estate Bootcamp Webinar Series, Part IV: Construction Transactions and an Update on Recent Developments of Interest to the Healthcare Owner
Sponsored by the Real Estate Affinity Group of the Hospitals and Health Systems Practice Group

January 24, 2013: Reimbursement Bootcamp Webinar Series, Part IV: Medicare Prospective Payment Systems and Pay for Performance
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel Practice Group

January 14, 2013: Affordable Care Act: Inquiring Minds Want to Know—How to Plan Now for Healthcare Reform in 2014?
Sponsored by the Business Law and Governance Practice Group and co-sponsored by the Hospitals and Health Systems, In-House Counsel, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, and Physician Organizations Practice Groups

January 11, 2013: Sustaining the Safety Net: Addressing the Uncertain Financial Future of Public Hospitals
Sponsored by the Hospitals and Health Systems Practice Group and co-sponsored by the In-House Counsel and Physician Organizations Practice Groups, and the Public Sector Health Lawyers Task Force

January 10, 2013: Graduate Medical Education Bootcamp Webinar Series, Part V: Fellows (Advanced)
Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Hospitals and Health Systems, In-House Counsel, Medical Staff, Credentialing, and Peer Review, and Regulation, Accreditation, and Payment Practice Groups

January 9, 2013: Reimbursement Bootcamp Webinar Series, Part III: Medicare Payment to Physicians and Others Covered Under Part B
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel and Physician Organizations Practice Groups

January 8, 2013: Avoiding Traps for the Unwary: Handling Ethical Issues in Internal Investigations
Sponsored by the Hospitals and Health Systems Practice Group

February 5, 2013: Reimbursement Bootcamp Webinar Series, Part V: Provider Enrollment and Certification
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel Practice Group

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Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Hospitals and Health Systems, In-House Counsel, Medical Staff, Credentialing, and Peer Review, and Regulation, Accreditation, and Payment Practice Groups

January 9, 2013: Reimbursement Bootcamp Webinar Series, Part III: Medicare Payment to Physicians and Others Covered Under Part B
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the In-House Counsel and Physician Organizations Practice Groups

January 8, 2013: Avoiding Traps for the Unwary: Handling Ethical Issues in Internal Investigations
Sponsored by the Hospitals and Health Systems Practice Group
Sponsored by the Real Estate Affinity Group of the Hospitals and Health Systems Practice Group

December 17, 2012: Drug Shortages: Why Do They Occur and How Do We Prevent or Mitigate Them
Sponsored by the Life Sciences Practice Group and co-sponsored by the Food Drug and Cosmetic Law Section of the New York State Bar Association

December 12, 2012: When, Not If: Preparing for the Inevitable Governmental Audit
Sponsored by the Physician Organizations Practice Group and co-sponsored by the Fraud and Abuse and Regulation, Accreditation, and Payment Practice Groups

December 10, 2012: Post-Election Webinar Series, Part III: Progress and Barriers to Modernizing the Healthcare Delivery
Sponsored by the Long Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Group

December 7, 2012: Reimbursement Bootcamp Webinar Series, Part II: Audits, Self-Disclosures, Recoupment, and False Claims
Sponsored by the Regulation, Accreditation, and Payment Practice Group and co-sponsored by the Fraud and Abuse and In-House Counsel Practice Groups

December 6, 2012: Graduate Medical Education Bootcamp Webinar Series, Part IV: New Programs (Advanced)
Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Hospital and Health Systems, In-House Counsel, Medical Staff, Credentialing, and Peer Review, and Regulation, Accreditation, and Payment Practice Groups

December 5, 2012: Implementing a Safety Culture: Legal Risks and Rewards
Sponsored by the AHLA Alternative Dispute Resolution Service

December 4, 2012: Accountable Care Organizations Bootcamp Webinar Series, Part II: Issues with ACO Funding and Distribution of Shared Savings
Sponsored by the Accountable Care Organization Task Force

November 30, 2012: Post-Election Webinar Series, Part II: Healthcare Reform Litigation and Coverage Consequences
Sponsored by the In-House Counsel Practice Group and co-sponsored by the Health Information and Technology, Healthcare Liability and Litigation, Regulation, Accreditation, and Payment, and Tax and Finance Practice Groups, Healthcare Reform Educational Task Force, and AHLA Public Interest Department

November 27, 2012: Implementation of the Food and Drug Administration Safety and Innovation Act and Challenges Ahead
Sponsored by the Life Sciences Practice Group

November 19, 2012: Parallel Paths: Employed Physician Issues Under Medical Staff and Employment Law
Sponsored by the In-House Counsel Practice Group and co-sponsored by the Labor and Employment, Medical Staff, Credentialing, and Peer Review, and Physician Organizations Practice Groups

November 16, 2012: Post-Election Webinar Series, Part I: Falling Off the Fiscal Cliff? Consequences of Sequestration for Providers and the Medicare Program
Sponsored by the In-House Counsel Practice Group and co-sponsored by the Health Information and Technology, Healthcare Liability and Litigation, Regulation, Accreditation, and Payment, and Tax and Finance Practice Groups, Healthcare Reform Educational Task Force, and AHLA Public Interest Department

November 15, 2012: Graduate Medical Education Bootcamp Webinar Series, Part III: Reimbursement (Intermediate/Advanced)
Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Hospitals and Health Systems, In-House Counsel, and Regulation, Accreditation, and Payment Practice Groups

November 14, 2012: Medicare Revalidation: Tips, Tricks, and an Insider's Perspective
Sponsored by the Accreditation, Certification, and Enrollment Affinity Group of the Regulation, Accreditation, and Payment Practice Group

November 13, 2012: Accountable Care Organizations Bootcamp Webinar Series, Part I: Organizing the ACO
Sponsored by the Accountable Care Organization Task Force

November 1, 2012: Real Estate Bootcamp Webinar Series, Part II: Common Issues in Healthcare Real Estate Development Transactions
Sponsored by the Real Estate Affinity Group of the Hospitals and Health Systems Practice Group

October 25, 2012: Graduate Medical Education Bootcamp Webinar Series, Part II: Graduate Medical Education Program Accreditation (Intermediate)
Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Groups and co-sponsored by the Hospitals and Health Systems, Regulation, Accreditation, and Payment, In-House Counsel, and Medical Staff, Credentialing, and Peer Review Practice Groups
October 22, 2012: Old Contracts, New Tricks (of the Trade): Managed Care Contracting for Health Insurance Exchange Products
Sponsored by the Payors, Plans, and Managed Care Practice Group

October 19, 2012: A Peer Review Primer for Healthcare Attorneys
Sponsored by the Hospitals and Health Systems Practice Group and co-sponsored by the Medical Staff, Credentialing, and Peer Review and Physician Organizations Practice Groups

October 4, 2012: Real Estate Bootcamp Webinar Series, Part I: The Healthcare Facility Lease—Distinguishing the Differences Between Other Major Types of Leases
Sponsored by the Real Estate Affinity Group of the Hospitals and Health Systems Practice Groups

September 20, 2012: Graduate Medical Education Bootcamp Webinar Series, Part I: Primer (Fundamental)
Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Hospitals and Health Systems, Regulation, Accreditation, and Payment, In-House Counsel, and Medical Staff, Credentialing, and Peer Review Practice Groups

September 18, 2012: Physician-Owned Distributors and Device Companies: To Be or Not To Be?
Sponsored by the Life Sciences Practice Group and co-sponsored by the Fraud and Abuse and Physician Organizations Practice Groups

September 12, 2012: Fair Market Value Bootcamp Webinar and Roundtable Discussion Series, Part II: Hypothetical Case Study
Sponsored by the Fair Market Value Affinity Group of the Hospitals and Health Systems Practice Group and co-sponsored by the In-House Counsel, Life Sciences, and Physician Organizations Practice Groups

August 21, 2012: The Evolution of Payor Payments to Physician Groups
Sponsored by the Physician Organizations Practice Group and co-sponsored by the Payors, Plans, and Managed Care Practice Group

August 21, 2012: Interpreting the HIPAA Audit Protocol for Health Lawyers
Sponsored by the Health Information and Technology Practice Group and co-sponsored by the Business Law and Governance, Hospitals and Health Systems, In-House Counsel, Labor and Employment, Long Term Care, Senior Housing, In-Home Care, and Rehabilitation, Payors, Plans, and Managed Care, and Physician Organizations Practice Groups

July 19, 2012: SCOTUS Has Spoken, Part IV: So Now What for Fraud and Abuse Practitioners?
Co-sponsored by the Fraud and Abuse and Physician Organizations Practice Group

July 17, 2012: SCOTUS Has Spoken, Part III: What Else Does the Decision Mean for Healthcare Providers?
Co-sponsored by the Physician Organizations and Tax and Finance Practice Groups

July 12, 2012: SCOTUS Has Spoken, Part II: The Status of ACOs, Payment Reform Initiatives, and the Expansion of the Medicaid Program
Co-sponsored by the Accountable Care Organization Task Force and the Physician Organizations and Regulation, Accreditation, and Payment Practice Groups

July 10, 2012: SCOTUS Has Spoken, Part I: Next Steps for Health Plans in the Wake of the U.S. Supreme Court Ruling
Sponsored by the Payors, Plans, and Managed Care Practice Group

June 29, 2012: From the U.S. Supreme Court to Your Clients: Impact and Implications of the ACA Decision
Co-sponsored by the AHLA Practice Groups and Task Forces

Practice Group Webinar Moderators

Julie Barnes, Breakaway Policy Strategies
Ann M. Bittinger, The Bittinger Law Firm
Kristin M. Bohl, Adelman Sheff & Smith LLC
Kimberly Brandt, U.S. Senate Finance Committee Minority Staff
Michael R. Callahan, Katten Muchin Rosenman LLP
Bonnie Cassidy, Nuance Communication, Inc.
Alisa L. Chestler, Baker Donelson Bearman Caldwell & Berkowitz PC

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Scott Cunningham, Covington & Burling LLP
Matthew M. Curley, Bass Berry & Sims PLC
David DeSimone, AtlantiCare Health System
Andrew A. Dick, Hall Render Killian Heath & Lyman PC
Geoff A. Drucker, American Health Lawyers Association
Julia Feldman, University of Massachusetts Medical School
Andrea M. Ferrari, HealthCare Appraisers Inc.
James F. Flynn, *Bricker & Eckler LLP*  
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Summer H. Martin, *McKenna Long & Aldridge LLP*  
Jay A. Martus, *Sheridan Healthcare Inc.*  
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Tracy E. Miller, *Cadwalader Wickersham & Taft LLP*  
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Jan E. Murray, *Ke&L Gates LLP*  
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Mark W. Peters, *Waller Lansden Dortch & Davis LLP*  
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Jackie Selby, *Epstein Becker & Green PC*  
Leah Stewart, *Beatty Bangle Strama PC*  
Harvey M. Tettlebaum, *Husch Blackwell LLP*  
Paul Van Den Heuvel, *Marshfield Clinic*  
Stephanie A. Webster, *Akin Gump Strauss Hauer & Feld LLP*  
David S. Weinstock, *Food, Drug, and Cosmetic Law Section of the New York State Bar Association*  

**Practice Group Webinar Presenters**

Tamar Abell, *Care2Learn/Upstairs Solutions*  
Adam C. Abrahms, *Epstein Becker & Green PC*  
Matthew E. Albers, *Vorys Sater Seymour & Pease LLP*  
Felicia M. Alesia, *U.S. Department of Justice*  
Barry D. Alexander, *Nelson Mullins Riley & Scarborough LLP*  
Edward John Allera, *Buchanan Ingersoll & Rooney PC*  
Gregory D. Anderson, *Horne LLP*  
Linda B. Andrew, *Baylor College of Medicine*  
Janis E. Anfossi, *Rush University Medical Center*  
Joseph Aristicone, *PREIT-Rubin Inc.*  
Kalah Auchincloss, *Center for Drug Evaluation and Research, U.S. Food and Drug Administration*  
Ivy Baer, *Association of American Medical Colleges*  
Catherine M. Ballard, *Bricker & Eckler LLP*
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<th>Name</th>
<th>Affiliation</th>
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<td>Brouse McDowell LPA</td>
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<td>Chuck Gooder</td>
<td>Integrated Healthcare Strategies</td>
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<td>Alice G. Gosfield</td>
<td>Alice G. Gosfield &amp; Associates PC</td>
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<td>Gregory G. Gosfield</td>
<td>Klehr Harrison Harvey Branzburg LLP</td>
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<td>Adam H. Greene</td>
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<td>Anna M. Grizzle</td>
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<td>Regina F. Gurvich</td>
<td>Manhattan’s Physician Group</td>
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<td>David L. Haron</td>
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<td>Douglas Hastings</td>
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<td>Christopher Hatwig</td>
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<td>Jolie N. Havens</td>
<td>Vorys Sater Seymour &amp; Pean LLP</td>
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<td>Keith Hearle</td>
<td>Vértex Healthcare Consulting</td>
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<td>Christina M. Heide</td>
<td>U.S. Department of Health &amp; Human Services</td>
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<td>Katherine Dudley Helms</td>
<td>Ogletree Deakins Nash Smoak &amp; Stewart PC</td>
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<td>Michael C. Hemsley</td>
<td>Catholic Health East</td>
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<td>Daniel “Dan” J. Hettitch</td>
<td>King &amp; Spalding LLP</td>
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<td>David W. Hilgers</td>
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<td>Bipartisan Policy Center</td>
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<td>John R. Holdenried</td>
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<td>Robert “Bob” A. Hicks</td>
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<td>Gerald B. Hickson</td>
<td>Vanderbilt University Medical Center</td>
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<td>Xiaoyi Huang</td>
<td>National Association of Public Hospitals and Health Systems</td>
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<td>Jennifer Csik Hutchens</td>
<td>Robinson Bradshaw &amp; Hinson PA</td>
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<td>Elizabeth Jungman</td>
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<td>Neil W. Kunkel</td>
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<td>Laura F. Laemmle-Weidenfeld</td>
<td>Patton Boggs LLP</td>
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<td>Katherine A. Lauer</td>
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<td>Micchal Lefkowitz</td>
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<td>David T. Lewis</td>
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<td>First Coast Service Options Inc.</td>
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<td>Ruth Madrigal</td>
<td>U.S. Department of Treasury</td>
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<td>Jay A. Martus</td>
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Paula D. Walker, Sitel
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Sidney S. Welch, Arnall Golden Gregory LLP
Scott A. Weltz, Milliman
Jack Wenik, Sills Cummis & Gross PC
Stephen R. Wirth, Page Wolfberg & Wirth LLC
Thomas E. Zeno, Squire Sanders LLP
2012-2013 Practice Group Roundtable Discussions

AHLA’s roundtable discussions closely resemble webinars and are free to the members of the sponsoring Practice Groups.

June 26, 2013: Risk Adjustment: Key Standards, Developments, and Risks in Medicare Advantage and Beyond
Sponsored by the Medicare Advantage and Part D Affinity Group of the Payors, Plans, and Managed Care Practice Group

June 14, 2013: What Do Walmart, Texas Children’s Hospital, and Pro Bono Have in Common? Understanding the Medical-Legal Partnership Model
Sponsored by the Children’s Hospital Affinity Group of the In-House Counsel and Teaching Hospitals and Academic Medical Centers Practice Groups and co-sponsored by the AHLA Public Interest Committee

June 3, 2013: Lessons Learned from the Fungal Infection Outbreak
Sponsored by the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Public Sector Health Lawyers Task Force

Sponsored by the Fraud and Abuse Practice Group and co-sponsored by the Healthcare Liability and Litigation, and Payors, Plans, and Managed Care Practice Group

May 22, 2013: OIG’s Updated Provider Self-Disclosure Protocol—What Does Revamp Mean to You?
Sponsored by the Fraud and Abuse Practice Group

May 20, 2013: Narrow Network Offerings—Market and Contracting Implications
Sponsored by the AHLA Accountable Care Organization task Force

May 17, 2013: ERISA Litigation Update for Health Plans
Sponsored by the Payors, Plans, and Managed Care Practice Group

April 16, 2013: HITECH Final Omnibus Rule Bootcamp Webinar and Roundtable Discussion Series, Part VI: Academic Medicine, Research, and Life Sciences Perspectives on the HITECH Final Omnibus Rule
Sponsored by the Health Information and Technology Practice Group, and co-sponsored by the Business Law and Governance; Healthcare Liability and Litigation; Hospitals and Health Systems; In-House Counsel; Labor and Employment; Life Science; Long Term Care, Senior Housing, In-Home Care, and Rehabilitation; Medical Staff, Credentialing and Peer Review; Payors, Plans, and Managed Care; Physician Organization; Regulation, Accreditation and Payment; and Teaching Hospitals and Academic Medical Centers Practice Groups and the Healthcare Reform Educational Task Force

April 9, 2013: HITECH Final Omnibus Rule Bootcamp Webinar and Roundtable Discussion Series, Part V: GINA and Health Plan Perspectives on the HITECH Rule
Sponsored by the Health Information and Technology Practice Group, and co-sponsored by the Business Law and Governance; Healthcare Liability and Litigation; Hospitals and Health Systems; In-House Counsel; Labor and Employment; Life Science; Long Term Care, Senior Housing, In-Home Care, and Rehabilitation; Medical Staff, Credentialing and Peer Review; Payors, Plans, and Managed Care; Physician Organization; Regulation, Accreditation and Payment; and Teaching Hospitals and Academic Medical Centers Practice Groups and the Healthcare Reform Educational Task Force

March 15, 2013: Sunshine Act Final Rule Series, Part I: A Discussion with Niall Brennan, CMS Director of Policy and Data Analysis, Center for Strategic Planning, and Shantanu Agrawal, CMS Medical Director, Center for Program Integrity
Sponsored by the Conflict of Interest and Transparency Affinity Group of the Teaching Hospitals and Academic Medical Centers Practice Group and co-sponsored by the Fraud and Abuse, Hospital and Health Systems, Life Sciences, and Physician Organizations Practice Groups

March 8, 2013: Financial Alignment Demonstration for Medicare/Medicaid Dual Eligibles: The Next Frontier?
Sponsored by the Medicare Advantage and Part D Affinity Group of the Payors, Plans, and Managed Care Practice Group

February 15, 2013: Privacy Issues and the Children’s Hospital EMR
Co-sponsored by the Children’s Hospital Affinity Group of the In-House Counsel and Teaching Hospitals and Academic Medical Centers Practice Groups and co-sponsored by the Health Information and Technology Practice Group

February 14, 2013: Efficiencies Analysis in the Antitrust Evaluation of Healthcare Provider Mergers and Collaborations
Sponsored by the Antitrust Practice Group
January 23, 2013: Fair Market Value Bootcamp Webinar and Roundtable Discussion Series, Part IV: Hypothetical Case Study
Sponsored by the Fair Market Value Affinity Group of the Hospitals and Health Systems Practice Group, and co-sponsored by the In-House Counsel, Life Sciences, and Physician Organizations Practice Groups

December 14, 2012: From Enforcement to Compliance, A View From Both Sides of the Table: A Conversation With James Sheehan
Sponsored by the Fraud and Abuse Practice Group

November 7, 2012: Fair Market Value Bootcamp Webinar and Roundtable Discussion Series, Part III: Hypothetical Case Study
Sponsored by the Fair Market Value Affinity Group of the Hospitals and Health Systems Practice Group and co-sponsored by the In-House Counsel, Life Sciences, and Physician Organizations Practice Groups

November 5, 2012: Key NLRB Initiative and How the 2012 Presidential Election Will Impact Labor Relations
Sponsored by the Labor and Employment Practice Group and co-sponsored by the Hospitals and Health Systems and In-House Counsel Practice Groups

October 5, 2012: Developing a Healthcare Antitrust Practice
Sponsored by the Antitrust Practice Group and co-sponsored by the Young Professionals Council

October 2, 2012: The Evolving Medicare Advantage and Part D Compliance Program Guidance
Sponsored by the Payors, Plans, and Managed Care Practice Group

September 14, 2012: ACO Emerging Trends—Lessons Learned on ACO Start-Up
Sponsored by the Accountable Care Organization Task Force

Practice Group Roundtable Discussion Moderators

Jon E. Anderson, Godfrey & Kahn SC
David A. Argue, Economists Incorporated
David A. DeSimone, AtlantiCare Health System
Mark A. Bonanno, Law Offices of Mark A. Bonanno LLC
Jessica Braunstein, Children’s Healthcare of Atlanta
Glenn Engelmann, McDermott Will & Emery LLP
Amy J. Koleczak, Poudre Valley Health System
Julia C. Morris, Vanderbilt University
Claire M. Turcotte, Bricker & Eckler LLP
Paul Van Den Heuvel, Marshfield Clinic
Stephanie A. Webster, Akin Gump Strauss Hauer & Feld LLP
Christine L. White, Federal Trade Commission
Janice H. Ziegler, Denton US LLP

Practice Group Roundtable Discussion Presenters

Shantanu Agrawal, Centers for Medicare & Medicaid Services
Lisa Nolan Ahern, AlixPartners
Roy M. Albert, Mintz Levin Cahn Ferris Glovsky and Popeo PC
R. Michael Barry, Arnall Golden Gregory
William E. Berlin, Ober|Zober
Susan W. Berson, Mintz Levin Cahn Ferris Glovsky and Popeo PC
2012-2013 Practice Group Newsletters

Newsletters offer articles on the most recent issues facing health law attorneys within their practice areas. They also provide news of recent Practice Group events and highlight opportunities to get involved in the Association.

The Rap Sheet – June 2013
Editor: Judith A. Waltz, Foley & Lardner LLP
Medicaid Provider Enrollment Update: Georgia, Ohio, South Carolina, Washington
Medicare Bad Debts Referred to a Collection Agency – Recent Legal Developments
By Jeffrey R. Bates, Foley & Lardner LLP
Hospital Billing under Medicare Part B Following a Denial under Part A
By Donald H. Romano and Katherine L. Krachel, Foley & Lardner LLP
Chair’s Corner
By James F. Flynn, Bricker & Eckler LLP

Healthcare Liability & Litigation – May 2013
Editor: George B. Breen, Epstein Becker & Green PC
By Phillip A. Nichols and Martha Legg Miller, Balch & Bingham LLP
Supreme Court Eliminates Equitable Tolling from Medicare Part A Appeals
By Robert E. Wanerman, Epstein Becker & Green PC
The Power of a Strong RAC Denial Appeal Policy
By Rich F. Marotti, Murphy Austin Adams Schoenfeld LLP
Protecting Your Practice from Social Media Misadventures – Drafting a Social Media Policy
By Salima J. Ali, Professional Risk Management Services Inc.

LTC-SIR Advisor – May 2013
Editor: Ari J. Markenson, Benesch Friedlander Coplan & Aronoff LLP
Contracting Do’s and Don’ts with Therapy Providers
By Christopher D. DeMeo, Munsch Hardt Kopf & Harr PC
Long Term Care Therapy Changes: Implications for Care and Reimbursement
By Amie Martin, Proactive Medical Review and Consulting LLC
A Primer on the Medicare Conditions of Participation for Rehabilitation Therapy Services
By Michelle E. Calloway and Thomas E. Miller, Hancock Daniel Johnson & Nagle PC
Allocating False Claims Act Liability Between SNFs and Contract Therapy Providers
By W. Jerad Rissler, Arnall Golden Gregory LLP

In-House Counselor – May 2013
Editor: Charles R. Whipple, Hallmark Health System
Chair’s Column
By Richard G. Korman, Avera Health
Editor’s Corner
By Charles R. Whipple, Hallmark Health System Inc.
Spotlight on Massachusetts: Cost Containment and More
By David S. Szabo and Kayla Tabela, Edwards Wildman Palmer LLP
U.S. Supreme Court Unanimously Supports FTC Against a Hospital Merger, Rejecting State Action Immunity Defense
By Robert M. Buchanan, Jr., and Haim Machluf, Choate Hall & Stewart LLP

Fraud & Abuse – April 2013
Editors: Heather O'Shea, Jones Day, Renee M. Howard, Perkins Coie LLP, and Beth C. McClain, Axiom Law
The Unbalanced EHR Equation: Meaningful Use Incentives + Increased Reimbursement = Increased Profit Risk of Audits
By Alaap B. Shah, Colin G. McCalloch, and Arthur J. Fried, Epstein Becker & Green PC
District Court Relies on Safeco “Objectively Unreasonable” Standard to Dismiss FCA Allegations Against Pharmaceutical Manufacturers
By Laurence J. Freedman and Cordell A. Hull, Patton Boggs LLP
What the Courts Are Saying About the Stark Law
By Renee M. Howard, Perkins Coie LLP
*Nursing Homes Brace for Onslaught of Federal and State Audits*
By Paula G. Sanders and Laura M. Weeden, Post & Schell PC

**Business Law & Governance – April 2013**
*Evergreen Clauses: Be Aware of the Pitfalls*
By Glenn P. Prives, Wilentz Goldman & Spitzer PA
*The Rise of Hospital Outpatient Departments in the Era of Decreased Provider Reimbursement*
By Deborah C. Gordon, Jonathan Ishee, and Courtney Duffy, Seyfarth Shaw LLP
*Basics of Negotiating HIT Agreements*
By Steven J. Fox and Vadim M. Schick, Post & Schell PC
*The Fiduciary Out Clause in a Nonprofit Change-of-Control Transaction*
By Michael W. Peregrine, McDermott Will & Emery LLP, and James R. Schwartz, Manatt Phelps & Phillips LLP

**Hospitals & Health Systems Rx – April 2013**
Editor: Andrew J. Murray, Bradley Arant Boult Cummings LLP
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*Representing DEA Registrants in Light of Recent DEA Enforcement Actions*
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By Lynn Sessions, Baker & Hostetler LLP

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By Meg Marshall, John Travis, Cerner Corporation, and Stephen A. Snyder, MTBC

The RAP Sheet – February 2013
Editor: Judith A. Waltz, Foley & Lardner LLP

The Future Is Now: Medicare Pay for Performance for Inpatient Hospital Services Has Arrived
By Amy H. Kearbey, Jessica M. Roth, and Eric Zimmerman, McDermott Will & Emery LLP

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Office of Medicare Hearings and Appeals: “Growing Pains” as Appeals Workload Increases to Record Levels
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Medicaid Enrollment Update
By Jeanne L. Vance, Salem & Green PC, Nathaniel M. Lacktman, Foley & Lardner LLP, Ross E. Sallade, Nelson Mullins Riley & Scarborough LLP, and Emily W.G. Towey, Hancock Daniel Johnson & Nagle PC

Healthcare Liability & Litigation – January 2013
Editor: George B. Breen, Epstein Becker & Green PC

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Negotiating Healthcare Matters
By Robert A. Steinberg, ADR Services Inc.

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The Intersection of Credentialing and Peer Review: How Much Information Is Enough?
By Ramona H. Thomas, Broad & Cassel

A Tool for Credentialing and Patient Safety
By Paul A. Verardi, Horty Springer & Mattern PC

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By Catherine M. Ballard and Jennifer M. Nelson Carney, Bricker & Eckler LLP

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By Teresa P. Sappington, Teresa P. Sappington, Consultant, Medical Staff Affairs & Healthcare Regulatory Compliance

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By Carolyn Fitzhugh McNiven, DLA Piper (US) LLP
Practical Guidance on Setting Fair Market Value Physician Compensation
By Jen Johnson, VMG Health

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By Cory D. Macdonald and Fran W. Hamermesh, Richards Rodriguez & Skeith LLP
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Managing and Integrating Care for Vulnerable Populations: The Financial Alignment Demonstrations to Support State Efforts to Integrate Care
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An Introduction to Medicaid Managed Long Term Services and Supports
By Adam Finkelstein, Aetna Medicaid
Maine’s Challenge to Medicaid Maintenance of Effort
By Elinor Hiller, Alston & Bird LLP
The Medicaid Premium Tax Credit and Exchange Final Rules Attempt to Establish a Seamless System of Affordable Coverage in 2014
By Alisha M. Pieraccini, Blue Cross Blue Shield of Florida
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By Todd M. Ebersole, OptumRx, a UnitedHealth Group company

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Using Dispute Resolution to Improve Collaboration Between the Governing Body and the Self-Governing Medical Staff
By Abbie P. Maliniak, John A. Mills, and Benjamin J. Fenton, Fenton Nelson LLP
Mobile Devices and Their Use in Healthcare: Medical Staff Policies and Procedures to Address the Pitfalls of Their Use
By Patrick D. Souter, Looper Reed & McGraw PC
The Healthcare Quality Improvement Act: An Adequate Investigation, One of Four Standards Required to Achieve Immunity
By William Mack Copeland, Copeland Law LLC
MS 01.01.01 – More Than One Year Later
By Kim Pakney, Providence Alaska Medical Center
Peer Review/Medical Staff Concerns in Telemedicine Practice
By Elliott B. Pollack, Pullman & Comley LLC

HIT News – November 2012
Editor: Linda S. Ross, Honigman Miller Schwartz & Cohn LLP
Telemedicine: An Interactive Approach to Healthcare in the Wake of Healthcare Reform
By Scott Edelstein and India K. Brim, Squire Sanders (US) LLP
Negotiating a Telemedicine Agreement on Behalf of a Healthcare Provider: Back to the Basics
By William A. Dummett and Ammon R. Fillmore, Hall Render Killian Heath & Lyman PC
Telemedicine Legal Hurdles – An Overview of Lesser Known Challenges
By Alexis Slagle Gilroy and Kristi V. Kung, Nelson Mullins Riley & Scarborough LLP
2012-2013 Practice Group Toolkits

A toolkit is a collection of resources and information on selected healthcare topics.

**Healthcare Reform Litigation Resource Center** – last updated April 2013
*Contributors*: Jeremy Earl, McDermott Will & Emery LLP; and Brian Stimson, Alston & Bird LLP

**Managed Care Contracting Toolkit** – March 2013
*Update Contributors*: Roy M. Albert, Mintz Levin Cohn Ferris Glovsky and Popeo PC; Shakeba DuBose, CareSource; Darryl T. Landahl, Brownstein Hyatt Farber Schreck LLP; Nupa Patel, MultiPlan; Nancy J. Reed, GlobalHealth Inc.; Annie Hsu Shieh, Central Health Plan of California; and Tara E. Swenson, Mintz Levin Cohn Ferris Glovsky and Popeo PC

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**Graduate Medical Education and Indirect Medical Education Payments for “Non-Provider” Site Training** – March 2013
*Update Contributors*: Thomas W. Coons, Ober | Kaler; Kenneth R. Marcus, Honigman Miller Schwartz & Cohn LLP; and Vivian Turner, Groom Law Group

*Original Contributors*: Thomas W. Coons, Ober | Kaler; James Flynn, Bricker & Eckler LLP; Kenneth R. Marcus, Honigman Miller Schwartz & Cohn LLP; and Andrew Ruskin, Morgan Lewis & Bockius LLP

**Medicare and Medicaid Provider Enrollment Toolkit** – March 2013
*Update Contributors*: Ross E. Sallade, Nelson Mullins Riley & Scarborough LLP; Jana Kolarik Anderson, Nelson Mullins Riley & Scarborough LLP; Kristi V. Kung, Nelson Mullins Riley & Scarborough LLP; Claire F. Miley, Bass Berry & Sims PLC; and Jeffrey S. Moore, Phelps Dunbar LLP

*Original Contributors*: Lona J. Depew, Joy & Young LLP; Thuy H. Huynh, Sullivan Stolier & Resor APLC; Louise M. Joy, Joy & Young LLP; Karen Smith, Bricker & Eckler LLP; and Hilary H. Young, Joy & Young LLP

**Diagnostic Testing Legal Issues Toolkit** – December 2012
*Contributors*: Rick L. Hindmand, McDonald Hopkins LLC; Donald H. Romano, Foley & Lardner LLP; Alan H. Rumph, Smith Hawkins Hollingsworth & Reeves LLP; Regan E. Tankersley, Hall Render Killian Heath & Lyman PC; Ericka L. Adler, Kamensky Rubinstein Hochman & Delott LLP; Thomas E. Bartrum, Baker Donelson Bearman Caldwell & Berkowitz PC; Michael A. Cassidy, Tucker Arensberg PC; Thomas W. Greesond, Reed Smith LLP; Debra L. Gruenstein, Karafin & Gruenstein PC; Thomas R. Hoffman, American College of Radiology; Peter M. Kazon, Alston & Bird LLP; Christina Kuta, Kamensky Rubinstein Hochman & Delott LLP; Jennifer M. Lohse, Center for Diagnostic Imaging; T. Braxton McKee, Kaufman & Canoles PC; Daniel H. Melvin, McDermott Will & Emery LLP; Michael J. Sileski, Karafin & Gruenstein PC; Maurine Spillman-Dennis, American College of Radiology; and W. Bradley Tully, Hooper Lundy & Bookman PC

**2012 DAB and CRD Decision Summaries Regarding Provider Enrollment** – November 2012
*Contributor*: Emily W.G. Towey, Hancock Daniel Johnson & Nagle PC

**Compliance Program for Physician Practices Toolkit** – August 2012
*Contributors*: Tami Horton, Illinois Bone and Joint Institute LLC; Erika Watson, Illinois Bone and Joint Institute LLC; Rick L. Hindmand, McDonald Hopkins LLC; John T. Mulligan, McDonald Hopkins LLC; David R. Friedman, Baptist Health South Florida; Thomas S. Dean, San Juan Regional Medical Center; Ann M. Bittinger, Bittinger Law Firm; and Julie E. Kass, Ober | Kaler
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Member Briefings are detailed analyses of a particular new development in the law. They are valuable desktop references for practitioners seeking an in-depth understanding of new developments and their implications. Executive Summaries are a useful practice tool to facilitate understanding of the most recent health law issues as they develop.

**Corporate Practice of Medicine Showcase States Member Briefing** – May 2013
By Anthony Choe, Morgan Lewis and Bockius LLP; Terri DeSio, Texas Health Resources; Daniel Bailey, SCL Health System; Glenn Prives, Wilentz Goldman & Spitzer PA; Daniel Sterntahl, Seyfarth Shaw LLP; and Alyson Leone, Wilentz Goldman & Spitzer PA; Rick L. Hindmand, McDonald Hopkins LLC; Dawnmarie R. Matlock, Alston & Bird LLP; Andrew J. Demetriou, Credo LLP; John Huffman, Greenberg Traurig LLP; Rosanna J. Willis, Dickinson Wright PLLC; Roy W. Breitenbach, Garfunkel Wild PC; D. Dewayne Nichols, Greenberg Traurig LLP; Mark Wilson, Dickinson Wright PLLC; Ericka L. Adler, Kamensky Rubinstein Hochman & Delott LLP; Michael M. Maddigan, O'Melveny & Myers LLP; Mark R. Thompson, Seigfreid Bingham Levy Selzer & Gee PC; Jonathan E. Brouk, Ungaretti & Harris LLP; Mark S. Armstrong, Epstein Becker Green PC; Lucia F. Deng, Nixon Peabody LLP; Ellen L. Janos, Mintz Levin; Pamela D. Tyner, Epstein Becker Green PC; Roger A. Cohen, Proskauer Rose LLP; Jay A. Martus, Sheridan Healthcare Inc.; Michael Kurs, Pullman & Comley LLC; Michael L. Silhol, Haynes & Boone LLP; and David C. Pate, MD, St. Luke's Health System; Carol K. Lucas, Buchalter Nemer; Jody Root, Procopio Cory Hargreaves & Savitch LLP; Kitty Juniper, Hooper Lundy & Bookman; Kathrin E. Kudner, Dykema Gossett PLLC; Ann Bittinger, The Bittinger Law Firm; Angela T. Burnette, Alston & Bird LLP; Kimberly I. McWhorter, McDermott Will & Emery LLP; Ellen L. Layton, Billings Clinic; Sara Walker, Salix Pharmaceuticals Inc.; Jennifer B. Claymon, Kevin A. Reed, and Trent B. Krienke, Reed Claymon Meeker & Hargett PLLC

**Information Exchange in the Formation of an ACO** – May 2013
By Karen Kazmerzak, Sidney Austin LLP; Amy Garrigues, and Leah Richardson, K&I. Gates LLP

**Are We Really on the Road to Medicare Physician Payment Reform?** – May 2013
By Christine Covert Cohn, Law Office of Christine Covert Cohn

**The Future of GME Accreditation** – May 2013
By Nili S. Yolin, Mintz Levin

**Restrictive Covenants in Physician Employment Relationships** – April 2013
By Robert W. Horton, Bass Berry & Sims PLC

**Intellectual Property and Publication Issues in Clinical Trial Agreements Member Briefing** – April 2013
By Shana Fried, Reed Smith LLP; Maryam Khotani, Sutter Health; Elaine L. Brock, Contracts, Compliance, and Conflict of Interest Authority LLC; Anishiya Abrol, Hogan Lovells LLP; Seth Levy, Nixon Peabody LLP

**Tax Planning for Ancillary Joint Ventures Involving Tax-Exempt Healthcare Systems Member Briefing** – April 2013
By Frank D. Giardini, Esquire, and Mary Torretta, Esquire, Grant Thornton LLP

**Medicare OPPS/ASC Final Rule** – March 2013
By Claire Turcotte, Esquire, Bricker & Eckler LLP; Russ C. D'Emanuele, Esquire, Dorsey & Whitney LLP; Barbara J. Vimont, Esquire, Akron General Health System; Michael L. Corey, Esquire, Bricker & Eckler LLP; Stephanie N. Gwillim, Esquire, Polsinelli Shughart PC; Chelsea J. Hadfield, Esquire, Bradley Arant Boult Cummings LLP; Douglas Hance, Esquire, Arnall Golden Gregory LLP; Neil W. Hoffman, Esquire, PhD, Arnall Golden Gregory LLP; Lauren B. Jacques, Esquire, Bradley Arant Boult Cummings LLP; Kristen A. Larremore, Esquire, Bradley Arant Boult Cummings LLP; Anna J. Long, Esquire, Bradley Arant Boult Cummings LLP; Keith A. Mauriello, Esquire, Arnall Golden Gregory LLP; and Jeremy R. Morris, Esquire, Bricker & Eckler LLP

**Do Healthcare Providers Waive the Attorney-Client Privilege by Cooperating with Governmental Investigations and Inquiries?** – March 2013
By Tara Ellis, Esquire, Balch & Bingham LLP
By Alexis W. Meyers, Esquire, Amy E. Shappert, Esquire, Walgreen Co.

By Louis F. Massard, Esquire; Elizabeth B. Lippincott, Esquire, Lippincott Law Firm PLLC

Clarifying the Confusing World of Indemnification, Hold Harmless, and Defense Clauses – January 2013
By Sarah E. Swank, Esquire, Ober|Kaler; and Emily K. Weber, Esquire, Temple University Health System Inc.

Court Orders Peer Review Files Produced in Physician Civil Rights Action – December 2012
By Robin Locke Nagele, Esquire, Post & Schell PC

2013 OIG Work Plan Summary – December 2012
By Anthony J. Burba, Esquire, Arnold & Porter LLP; Amy K. Fehn, Esquire, Wachler & Associates PC; Matthew R. Fisher, Esquire, Mirick O’Connell DeMallie & Lougee LLP; David L. Haron, Esquire, Frank Haron Weiner PLC; Carolyn F. McNiven, Esquire, DLA Piper LLP; Lisa T. Rosenbaum, Esquire, Ropes & Gray LLP; and Laura E. Schattschneider, Esquire, General Attorney, CMS Division, Office of the General Counsel, HHS

2013 Medicare IPPS/LTCH Final Rule – December 2012

Federal District Court Dismisses Physician Suit Against Secretary Sebelius, HHS, and National Practitioner Data Bank for Wrongful Report to Data Bank – November 2012
By Michael P. Barrett, JD, MPA, U.S. Department of Health and Human Services, Office of Inspector General, Office of Evaluation and Inspections

By D. Gary Reed, Esquire, Humana Inc.

Why Drafters Should Proceed With Caution When Navigating the Muddy Waters of the LLC Fiduciary Duty Law – September 2012
By Tara Ellis, Esquire, Balch & Bingham LLP

Panel Summaries from DOJ and FTC Workshop on Most-Favored-Nation (MFN) Clauses and Antitrust Enforcement and Policy – September 2012
By Eileen Reed; Richard Higgins, PhD, Finance Scholars Group; William A. Roach, Jr., Esquire, Winston & Strawn LLP; John J. Fedele, Esquire, Baker & McKenzie; Diane R. Hazel, Esquire, Federal Trade Commission; and Jay L. Levine, Esquire, Bradley Arant Boult Cummings
2012-2013 Practice Group Tutorials

Tutorials are pre-recorded audio lessons on topics of interest pertaining to Practice Group members and can be accessed over the computer or downloaded to a tablet, smartphone, or an MP3 player.

_Federally Qualified Health Centers: The Critical Role of Safety Net Primary Care Providers in the Changing Healthcare Landscape_ – May 2013
Carrie S. Bill, Feldesman Tucker Leifer Fidell LLP and Susannah Vance Gopalan, Feldesman Tucker Leifer Fidell LLP

_Part 1 of 2: An Introduction to HIPAA for Health Plan Lawyers_ – March 2013
David C. Tolley, Ropes & Gray LLP

Deborah Gersh, Ropes & Gray LLP and David C. Tolley, Ropes & Gray LLP

_Regulatory Issues Facing Outpatient Therapy Service Providers_ – February 2013
Christopher D. DeMeo, Munsch Hardt Kopf & Harr PC

_Breach Notification and Enforcement_ – November 2012
Patricia A. Markus, Smith Moore Leatherwood LLP

_Legal Issues in Health Information Exchange_ – November 2012
Gerry Hinkley, Pillsbury Winthrop Shaw Pittman LLP

_Legal Issues With Electronic Health Record Systems_ – November 2012
David G. Schoolcraft, Ogden Murphy Wallace PLLC

_Meaningful Use: The Fundamentals_ – November 2012
Daniel H. Orenstein, Athenahealth Inc.

_Americans with Disabilities Act Overview_ – June 2012
Tara A. Aschenbrand, Squire Sanders LLP and D. Lewis Clark Jr., Squire Sanders LLP

_Residents on CCRC Boards_ – June 2012
Pamela S. Kaufmann, Hanson Bridgett LLP
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