Recognizing Practice Group Volunteer Involvement

2009-2010

AMERICAN HEALTH LAWYERS ASSOCIATION
AHLA Connections Features

The monthly AHLA Connections magazine presents the latest developments in health law. It includes feature articles written by members who are enrolled in the Practice Groups.

**June 2010: Achieving Meaningful Use of EHR Technology: Overview of the Proposed Rules, Areas of Concern, and Practical Tips for Hospitals**
By Michael D. Beauvais, Ropes & Gray LLP
In-House Counsel Practice Group

**May 2010: New Healthcare Fraud and Abuse and Program Integrity Provisions: Let’s Fasten Our Seat Belts for the Bumpy Ride**
By Kathleen McDermott, Katie C. Pawlitz, Tisha Bai Schettopol, Michele Buenafe, Meredith S. Auten, and Coleen M. Meehan, Morgan Lewis & Bockius LLP
Fraud and Abuse Practice Group

**March 2010: Risky Business: Treating Tweeting the Symptoms of Social Media**
By Robert L. Coffield, Flaherty Sensabaugh & Bonasso PLLC, and Joanne E. Joiner, Kander & Rigby LLC
Healthcare Liability and Litigation Practice Group

**February 2010: New Developments in Liability Protections for Providers During a Disaster: National Guidance for Establishing Crisis Standards of Care**
By Jennifer Ray, Office of the General Counsel, U.S. Department of Health and Human Services
Physician Organizations Practice

**January 2010: Be Careful What You Ask For: NIH’s Request for Comments on Conflicts of Interest in Research**
By Dawn R. Crumel, Children’s National Medical Center, and Heidi A. Sorensen, Foley & Lardner LLP
Teaching Hospitals and Academic Medical Centers Practice Group

**November 2009: EMTALA’s Muddy Waters: Making Hospitals Sing the Blues**
By Timothy C. Gutwald, Kitch Drutchas Wagner Valitutti &Sherbrook
Hospitals and Health Systems Practice Group

**October 2009: Evolving Standards for Personal Health Records**
By Patricia D. King, Swedish Covenant Hospital
Health Information and Technology Practice Group

**September 2009: A Practical Guide to Compliance with Contract Safe Harbors for Use of Bond-Financed Property**
By Elizabeth M. Mills, Proskauer Rose LLP and Robert L. Capizzi, Jones Day
Tax and Finance Practice Group

By Ronald R. Kimzey and Christopher A. Johlie, Ford & Harrison LLP
Labor and Employment Practice Group

**July 2009: Protecting Peer Review to Protect Patients**
By Terri D. Keville and Helen E. Ovsepyan, Davis Wright Tremaine LLP
Medical Staff, Credentialing, and Peer Review Practice Group

**December 2009: Physician Supervision Requirements—2010 Outpatient Prospective Payment System Rule**
By Joan F. Polacheck and Daniel H. Melvin, McDermott Will & Emery LLP
Regulation, Accreditation, and Payment Practice Group
2009-2010 Practice Group Webinars

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Sponsored by the Health Information and Technology Practice Group

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Co-sponsored by the Business Law and Governance, Hospitals and Health Systems, and Physician Organizations Practice Groups

**June 8, 2010:** Graduate Medical Education Payment Implications of the Healthcare Reform Law: Congress Steps Into the Fray
Co-sponsored by the In-House Counsel; Regulation, Accreditation, and Payment; and Teaching Hospitals and Academic Medical Centers Practice Groups

**May 19, 2010:** Understanding CMS’ Recent Program Integrity Initiatives: RACs, MACs, MICs, and ZPICs
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**May 11, 2010:** Co-Management Arrangements: Legal, Structural, and FMV Implications
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**April 28, 2010:** Care Coordination Models: How Do We Get There?
Co-sponsored by the Antitrust; Business Law and Governance; Fraud and Abuse; Hospitals and Health Systems; Physician Organizations; Tax and Finance; and Teaching Hospitals and Academic Medical Centers Practice Groups

**April 27, 2010:** Why Don’t Health Insurance Markets Work Like Other Markets? Or Do They?
Co-sponsored by the Antitrust and Payors, Plans, and Managed Care Practice Groups and the Healthcare Reform Educational Task Force

**April 22, 2010:** Impact of GINA on Health Plans
Sponsored by the Payors, Plans, and Managed Care Practice Group

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Co-sponsored by the Fraud and Abuse, Hospitals and Health Systems, In-House Counsel, and Physician Organizations Practice Groups

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Co-sponsored by the Fraud and Abuse; Hospitals and Health Systems; and Physician Organizations Practice Groups

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Sponsored by the Long Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Group

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Sponsored by Professional Renewal Center; co-sponsored by the Healthcare Liability and Litigation, Labor and Employment, and Physician Organizations Practice Groups

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Sponsored by the Labor and Employment Practice Group

January 8, 2010: Healthcare Reform Update Conference Call XII
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Sponsored by the Health Information and Technology Practice Group
Co-sponsored by the Business Law and Governance, Fraud and Abuse, and In-House Counsel Practice Groups

December 15, 2009: Protecting Attorney-Client Privileges and Other Hot Topics in Legal Ethics  
Co-sponsored by AHLA’s Practice Groups

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Co-sponsored by the Fraud and Abuse; In-House Counsel; Hospitals and Health Systems; Physician Organizations; Regulation, Accreditation, and Payment; and Teaching Hospitals and Academic Medical Centers Practice Groups

December 4, 2009: Healthcare Reform Update Conference Call X  
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Co-sponsored by the Antitrust, Hospitals and Health Systems, Physician Organizations, and Teaching Hospitals and Academic Medical Centers Practice Groups

November 20, 2009: Healthcare Reform Update Conference Call IX  
Sponsored by the Healthcare Reform Educational Task Force

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November 5, 2009: Dealing with State Attorney General Investigations and Litigation: Practical Tips from the Enforcers and from the Defense  
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Co-sponsored by the Life Sciences and Payors, Plans, and Managed Care Practice Groups

October 29, 2009: False Claims Act Enforcement for the Health Industry—The FERA Game Changer for Compliance and Enforcement  
Co-sponsored by the Business Law and Governance; Fraud and Abuse; Regulation, Accreditation, and Payment; and Teaching Hospitals and Academic Medical Centers Practice Groups

October 27, 2009: Legal Issues Involving Use of Volunteers  
Sponsored by the Labor and Employment Practice Group

October 23, 2009: Healthcare Reform Update Conference Call VII  
Sponsored by the Healthcare Reform Educational Task Force

October 9, 2009: Healthcare Reform Update Conference Call VI  
Sponsored by the Healthcare Reform Educational Task Force

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Co-sponsored by the Business Law and Governance, Hospitals and Health Systems, and Physician Organizations Practice Groups

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September 30, 2009: Co-Management Arrangements: Legal, Structural, and FMV Implications
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September 25, 2009: Healthcare Reform Update Conference Call V
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September 24, 2009: Best Practices in Structuring Call Coverage After the Recent OIG Advisory Opinion 09-05
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September 23, 2009: Current Financing Issues for Healthcare Entities
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September 15, 2009: The Top 10 Reasons Your Compliance Program Fails to Reduce the Risk of Whistleblower Claims and FCA Enforcement
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September 11, 2009: Healthcare Reform Update Conference Call IV
Sponsored by the Healthcare Reform Educational Task Force

August 28, 2009: Healthcare Reform Update Conference Call III
Sponsored by the Healthcare Reform Educational Task Force

August 14, 2009: Healthcare Reform Update Conference Call II
Sponsored by the Healthcare Reform Educational Task Force

July 31, 2009: Healthcare Reform Update Conference Call I
Sponsored by the Healthcare Reform Educational Task Force

July 29, 2009: Part D Compliance
Sponsored by the Medicare Part D Task Force

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2009-2010 Practice Group Newsletters

Newsletters offer articles on the most recent issues facing health law attorneys within their practice area. They also provide news of recent Practice Group events and highlight opportunities to get involved in the Association.

In-House Counselor – June 2010
Editor: Charles R. Whipple, Hallmark Health System Inc.
Corporate Governance Trends: An In-House Counsel’s Guide
By Michael W. Peregrine, McDermott Will & Emery
To Stamp or Not to Stamp: Which ’Tis Nobler?
By Suzanne B. Strothkamp and Wakaba Y. Tessier, Greensfelder Hemker & Gale PC

Physician Organizations – June 2010
Editor: Ann M. Bittinger, Bittinger Law Firm
“It Takes Two to Tango”—Increased Government Enforcement Against Individual Physicians
By Pooneh Ghiassi and Douglas M. Wolford, Bass Berry & Sims PLC
Medicare’s Recent Elimination of Consultation Codes—Intended and Unintended Consequences
By Nicole DiMaria, Wolff & Samson PC
Seven Key Issues When Representing a Physician Entering Into His or Her First Employment Agreement
By Michael F. Schaff and Glenn P. Prives, Wilentz Goldman & Spitzer PA
When is the Physician-Patient Relationship Formed? The Oregon Court of Appeals Clarifies, But Questions Remain
By Stephen C. Bush, Schwabe Williamson & Wyatt PC

Healthcare Liability & Litigation – June 2010
Editor: Daniel M. Glassman, St. Joseph Health System
Successfully Challenging California Department of Public Health Citations
By Michael J. LeVangie and Eric S. Emannuels, Prout • LeVangie LLP
Practice Pointer: Deposing the Plaintiff’s Expert
By Sean P. Byrne, Hancock Daniel Johnson & Nagle PC
“Excessive Traction” and Obstetrical Palsies: Are These Claims Losing Traction?
By James B. Rosenblum and James Biondo, Rosenblum Newfield LLC
U.S. Government’s Prosecution of Alleged Stark Violations Under False Claims Act Results in Split Verdict
By Kelly M. Jolley, McNair Law Firm PA

The RAP Sheet – June 2010
Editor: Barry D. Alexander, Nelson Mullins Riley & Scarborough LLP
Understanding Medicare’s Physician Supervision Rules
By Thomas E. Bartrum and Hannah M. Metzger, Baker Donelson Bearman Caldwell & Berkowitz PC
Tips for RAC Appeal Strategies
By Lisa M. Thompson, Adelman Sheff & Smith LLC
DME Surety Bonds—Only the Beginning of New Pay-to-Play Requirements?
By Donald H. Romano, Aren Fox LLP
A Highly Idiosyncratic Review of the 2010 Medicare Physician Fee Schedule Final Rule
By Sean A. Timmons, Smith Anderson Blount Dorsett Mitchell & Jernigan LLP

Business Law & Governance – May 2010
Editor: William W. Horton, Haskell Slaughter Young & Rediker LLC
The Corporate Practice of Medicine Doctrine: Is it Applicable to Your Client?
By Michael F. Schaff and Glenn P. Prives, Wilentz Goldman & Spitzer PA
Best Practices in Negotiating Healthcare Joint Venture Agreements
By Karen A. Gledhill, Robinson Bradshaw & Hinson PA
Ambiguous Ambiguity and Contract Drafting
By Dale C. Van Demark, Epstein Becker & Green PC
Chinese Health Reforms—Drug, Device, and Hospital Developments
By Gordon B. Schatz, Reed Smith LLP
Life Sciences – May 2010
Editor: Karen A. Gibbs, Applied Medical
HIPAA Privacy and Security for Device and Drug Manufacturers: A Post-HITECH Refresher
By Robert M. Keenan, III, King & Spalding LLP
Board and Executive Certification of Compliance Effectiveness: Implementation Implications of a Compliance Program Aligned With
CIA Trends
By Julie Edgeworth, Bernard J. Ford, Saul B. Helman, Julia Singleton, and David Yarin, Navigant Consulting Inc.
Prescription Drug Importation: A Casualty of Healthcare Reform
By David E. Kopans, Lathrop & Gage LLP
The Beginning of the End of the Generic Preemption Defense
By Stephanie M. Rippee and Ceejaye S. Peters, Baker Donelson Bearman Caldwell & Berkowitz

Teaching Hospitals & Academic Medical Centers – April 2010
Editor: Leah A. Voigt, Squire Sanders & Dempsey LLP
Healthcare Outsourcing Overview: Staying Focused in Uncertain Times
By Kevin D. Lyles, Shawn C. Helms, and Ashley Lykins, Jones Day
HITECH and Your Business Associate Agreements . . . To Amend or Not to Amend?
By Rupasi S. Lloyd, University of Florida Health Science Center
Conflict-of-Interest Issues for Academic Medical Centers: It’s All Connected
By Elizabeth M. Mills, Proskauer Rose LLP
Avoiding Technical Non-Compliance: The Missing or Nonexistent Written Agreement Problem
By Danielle M. Sloane, Bass Berry & Sims PLC

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Editor: W. Scott Hardy, Ogletree Deakins Nash Smoak & Stewart PC
Working the Web Wisely—A Social Networking Safety Net
By Anne M. Lavelle, Cohen & Grigsby PC
Mandatory H1N1 Employee Immunization: Common-Sense Solution or Slippery Slope?
By Susan W. Kline, Baker & Daniels LLP
Independent Contractor Status Revisited: Renewed Federal Interest in Proper Classification
By Andrew S. Naylor, Waller Lansden Dortch & Davis LLP

Life Sciences – March 2010
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U.S. Government Cracks Down on Pharmaceutical and Medical Device Companies and Research Institutions for Export Control and
FCPA Violations
By Doreen E. Edelman and Abbey Baker, Baker Donelson Bearman Caldwell & Berkowitz PC
Toward a Global Biosimilar Strategy: Latest Developments in U.S. and European Regulation
By Keith J. Harrison, Crowell & Moring LLP
Indecent Pricing Exposure: State Healthcare Laws Mandating Publication of Price Discounts Could Harm Consumers
By Jim F. Rill and Mike G. Cowie, Howrey LLP
Seeking Counsel: No Fault? Not Quite
By Arnie I. Friede, Arnold I. Friede & Associates
Brave New FDA: When an Unstoppable Force Meets a Not Immovable Object
By Melissa Gilmore, McGuireWoods LLP

MedStaff News – March 2010
Editor: Stephen R. Kleinman, Schottenstein Zox & Dunn LPA
The Peer Review Privilege: When and How Is It Subject to Waiver?
By Eric S. Bravo and Richard S. Lovering, Bricker & Eckler LLP
Florida’s Transparent Peer Review
By Travis Godwin, Akerman Senterfitt
Medical Record Suspensions: An Emerging Issue for Hospital Peer Review Practices
By Michelle C. Rothzeid, Frost Brown Todd LLC
Medical Staff or Hospital Governing Board: Who is the “First Responder” for Physician Misconduct?
By Edward L. Schoenbaechler, Hall Render Killian Heath & Lyman PSC
LTC Advisor – February 2010
Editor: Barbara J. Duffy, Lane Powell PC
Bundling of Medicare Reimbursement for Acute and Post-Acute Care: Practical and Legal Implications for Post-Acute Care Providers
By Morris H. Miller, Holland & Knight LLP
Checking the LEIE is No Safe Harbor
By J. Michael Grubbs, Barnes & Thornburg LLP
When Does a Citation Become a Misrepresentation? Defending Against Consumer Class Action Claims Premised Upon Regulatory History
By Theodore A. Sheffield, Lane Powell PC

Physician Organizations – February 2010
Editor: Ann M. Bittinger, Bittinger Law Firm
Together We May Prosper: The Demand for Healthcare Reform and Two Innovative Models for Physician-Hospital Alignment
By Steven E. Eisenberg, Emily E. Williams, and Susan Whittaker Hughes, Baker Hostetler
An Overview of Physician-Hospital Alignment Strategies and Related Fair Market Value and Commercial Reasonableness Issues
By W. James Lloyd and Carol Carden, Pershing Yoakley & Associates PC
Physician Fee Schedule Promises Significant Reimbursement Changes in the Coming Year
By Julie E. Kass and Mark A. Stanley, OBER|KALER
Under HITECH, What are Your Client’s Obligations When There is a Breach of Patient Records?
By Michael F. Schaff and Glenn P. Prives, Wilentz Goldman & Spitzer PA
Punitive Damages Against Healthcare Providers in the Healthcare Reform Era
By David J. Ryan and Eric J. Neiman, Williams Kastner
Whether to Sell or Not to Sell and, if so, to Whom? That is the Question
By Mark R. Thompson, Seigfreid Bingham Levy Selzer & Gee PC

Business Law & Governance – February 2010
Editor: William W. Horton, Haskell Slaughter Young & Rediker LLC
Nonprofit Hospital System-Building: Exchanging Capital for Governance
By Mark R. Thompson, Seigfreid Bingham Levy Selzer & Gee PC
By Lewis J. Hoch, Blank Rome LLP
The Physician-Managed Model for Hospital Employment of Physicians
By Catherine T. Dunlay, Taft Stettinius & Hollister LLP
Immigration Compliance and Worksite Enforcement: A New Risk Management Concern for Employers in the Healthcare Industry
By Robert S. Groban, Jr., Hector A. Chichoni, and Frederick Warren Strasser, Epstein Becker & Green PC

In-House Counselor – January 2010
Editor: Charles R. Whipple, Hallmark Health System Inc.
Too Much Information—The Use and Abuse of RVU Statistics in Physician Compensation
By Joseph V. Truhe, Jr., Waller Lansden Dortch & Davis LLP
Discussion List Threads
Compiled by Carla E. Gazes, University of Chicago Medical Center, and Charles R. Whipple, Hallmark Health System Inc.

Labor & Employment – January 2010
Editor: W. Scott Hardy, Ogletree Deakins Nash Smoak & Stewart PC
COBRA Subsidy—Federal and State Law Update
By William J. Flanagan and Joel D. Wood, Crowell & Moring LLP
Healthcare Labor Update: Nursing “Super-Union” and the Return of EFCA
By Todd P. Photopulos, Butler Snow O’Mara Stevens & Cannada PLLC
The Changing Landscape of Employment Eligibility Verification: The Electronic Employment Verification System
By Monica Santa Maria and Gene T. Schaeffer, Jr., Godfrey & Kahn SC
HIT News – December 2009
Editor: Daniel H. Orenstein, Athena Health Inc.
Practical Considerations for Use of Encryption Under the Federal Data Breach Notification Rules
By John Travis and Meg Marshall, Cerner Corporation
Challenges for Hospitals in Complying with HITECH Breach Notification Rules
By Patricia D. King, Swedish Covenant Hospital
“New HIPAA” and Business Associates
By Kirk J. Nahra, Wiley Rein LLP
Contrasting the HHS and FTC Data Breach Notification Rules
By Ann Chaglassian, Athena Health Inc.
Caught in the Middle Between Federal and State Breach Notification Requirements
By Jon A. Neiditz, Nelson Mullins Riley & Scarborough LLP

Payors Plans & Managed Care – December 2009
Editor: Anne W. Hance, McDermott Will & Emery LLP
Healthcare Reform: A Push for Transparency in the Pharmacy Benefit Manager Industry
By Robert E. Slavkin, Foley & Lardner LLP, and Christopher S. Linde, Burr & Forman LLP
Are Payor Peer Review Committee Files Privileged? A General Framework for Analysis
By Randi B. Imbracio, Capital District Physicians’ Health Plan Inc.
Excise Taxes on Health Plan Compliance Failures
By Christine Williams, Northrop Grumman Corporation
President Obama Targets Healthcare Fraud: Payors, Plans, and Managed Care Providers Beware!
By Michael A. Dowell, Hinshaw & Culbertson LLP
Case Summaries
By Elizabeth B. Lippincott, Elizabeth Barrett Lippincott PLLC

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Authorized Generics: FTC Releases Interim Report
By Aimee E. DeFilippo, Jones Day
Teva Wins District Court Reviewability Battle But Loses 180 Day Exclusivity Forfeiture War Against FDA in Cozaar/Hyzaar Litigation
By Arnold I. Friede, Arnold I. Friede & Associates
Medical Diagnostic Claims Are Patentable
By Kathleen Van De Loo, Jacob Zambrzycki, and Jonathan Anastasia, Crowell & Moring LLP
Personalized Medicine and the Changing Intellectual Property Landscape: Updating the Freedom to Operate Analysis
By Paul W. Radensky and Dov Greenbaum, McDermott Will & Emery
By Brian R. Stimson, Alston & Bird LLP

Healthcare Liability & Litigation – December 2009
Editor: Daniel M. Glassman, St. Joseph Health System
Healthcare-Associated Infections—An Emerging Perfect Storm of Liability
By Russell S. Nassof, TRC
The Delicate, Risk-Risk Nature of NPDB Reporting Obligations
By Ross G. Currie, Post & Schell PC
The Ohio Supreme Court Assuages Fears That “Never Events” Could Constitute Negligence Per Se
By Bobbie S. Sprader and Francisco E. Luttreke, Bricker & Eckler LLP

LTC Advisor – November 2009
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Never Events and the Advent of Value-Based Purchasing in Long Term Care
By Mary Louisa L’Hommedieu, Meyers Roman Friedberg & Lewis
The Application of 42 U.S.C. § 405b to Claims Challenging Successor Liability
By Darrell D. Zurovec, Floyd Zurovec LLP
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LTC Advisor – August 2009
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By Paul Gillan, Capital District Physicians’ Health Plan Inc.
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Physician Organizations – July 2009

Editor: Ann M. Bittinger, Bittinger Law Firm

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Third Circuit Addresses Hospital Contract With Hospital-Based Physician Group
By Anne Sumpter Arney, Trauger & Tuke

Practical Aspects of the Incentive Payments to Physicians for Electronic Health Record Adoption
By Gerard M. Nussbaum, Kurt Salmon Associates

2009-2010 Practice Group Toolkits

A toolkit is a collection of resources and information on selected healthcare topics.

Corporate Governance – June 2010

Emergency Preparedness – May 2010

Medicare Claims Appeals – March 2010
By Jeffrey S. Moore, Phelps Dunbar LLP, Brian T. Rockwell, American University Washington College of Law, Donna K. Thiel, Baker Donelson Bearman Caldwell & Berkowitz PC, and Amanda B. Wallis, Phelps Dunbar LLP

Managed Care Contracting – July 2009
By Douglas Aldeen, Community First Health Plans, Robin J. Fisk, Fisk Law Office, James G. Fouassier, Stony Brook University Hospital, Nancy P. Gillette, Ohio State Medical Association, Lisa Ge Shang Han, Schottenstein Zox Dunn Co. LPA, Mark S. Kopson, Plunkett Cooney, R. Brent Rawlings, McGuireWoods LLP, Blake A. A. Schofield, Leonard Street & Deinard, Leah B. Stewart, Vinson & Elkins LLP, Suzanne B. Strothkamp, Greensfelder Hemker & Gale PC, and Kim Marie Uva, Quest Diagnostics Inc.
2009-2010 Practice Group Member Briefings and Executive Summaries

Member Briefings are detailed analyses of a particular new development in the law. They are valuable desktop references for practitioners seeking an in-depth understanding of new developments and their implications. Executive Summaries are a useful practice tool to facilitate your understanding of the most recent health law issues as they develop.

Patient Protection and Affordable Care Act of 2010 as Amended by the Health Care and Education Reconciliation Act of 2010 – June 2010
By Barry D. Alexander, Nelson Mullins Riley & Scarborough LLP, Jana Kolarik Anderson, Nelson Mullins Riley & Scarborough LLP, Margaret H. Campbell, Ropes & Gray LLP, Jason Caron, Epstein Becker Green PC, Gregory N. Etzel, Baker Hostetler LLP, Sandra Caron George, Ropes & Gray LLP, Alex M. Hendler, Ontolawgy LLC, Amy Lerman, Epstein Becker Green PC, Kashmira Makwana, Morgan Lewis & Boockius LLP, Claire F. Miley, Bass Berry & Sims PLLC, Sarah Mutinsky, Ropes & Gray LLP, Jennifer L. Rangel, Locke Lord Bissell & Liddell LLP, Donald H. Romano, Arent Fox LLP, and Judith A. Waltz, Foley & Lardner LLP

CMS Rule Finalizes Proposals to Strengthen Requirements and Oversight for Medicare Advantage and Part D Plans – June 2010
By Lauren N. Haley, Mintz Levin Cohn Ferris Glovsky and Popeo, Elizabeth B. Lippincott, Elizabeth Barrett Lippincott PLLC, and Lyn Amor M. Macaraeg, CareMore Health Plan

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By Priyatha Rao and Priti Suri, PSA Legal Counsellors

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By Shakeba DuBose, CareSource Management Group, Jayne E. Juvan, Benesch Friedlander Coplan & Aronoff LLP, and Frank Stevens, Deloitte Financial Advisory Services LLP

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By Steven J. Fox, Peter D. Hardy, and Vadim M. Schick, Post & Schell PC

Repercussions of the 2008 Credit Crisis on Nonprofit Hospital Financings – April 2010
By Andrew J. Majka Kaufman, Hall & Associates Inc., and George Masterson, Bass Berry & Sims PLC

RAP Special Edition Member Briefing – March 2010
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Specialist Reimbursement Flatlining? CMS Eliminates Billing Under Consultation Codes
By Daniel F. Murphy, Balch & Bingham LLP

Understanding the Trend of Medical Tourism by U.S. Patients in Light of Recent Reports –March 2010
By Wendy Chow, Bradley Arant Boult Cummings LLP, and Nisha P. Shah, Hyman Phelps & McNamara PC

The Affiliation of Swedish Medical Center and Minor & James Medical: A New Approach to Physician-Hospital Affiliations – March 2010
By Brent R. Eller, Davis Wright Tremaine LLP

Overview of Legal Issues in China’s Medical Device Sector – March 2010
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By Robert W. McCann and Fatema Zanzi, Drinker Biddle & Reath LLP

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By Christi Braun and Christopher Dean, OBER|KALER

Fiduciary Duties of Nonprofit Directors and Officers in Managing Investments – January 2010
By Robert Wolin, Baker & Hostetler LLP

By Lauren N. Haley, Mintz Levin Cohn Ferris Glovsky & Popeo, Elizabeth B. Lippincott, Elizabeth Barrett Lippincott PLLC, and Lyn Amor M. Macaraeg, CareMore Health Plan

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Interview conducted by E. Steele Clayton, IV, Bass Berry & Sims PLC, and Toby Singer, Jones Day

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Exorcizing the Ghosts and Other Authorship Issues That Go Bump in the Night – November 2009
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By T. Earl LeVere and Jeremy J. Thornton, Schottenstein Zox & Dunn Co. LPA

Healthcare and Pharmaceutical Industries in Saudi Arabia – November 2009
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By Joseph Brown and Deborah Gordon, Seyfarth Shaw LLP

FTC Issues Report on Authorized Generics – August 2009
By Aimee E. DeFilippo, Jones Day
2009-2010 Practice Group Tutorials

Tutorials are pre-recorded audio lessons on topics of interest pertaining to Practice Group members and can be accessed over the computer or downloaded to an iPod or MP3 player.

Ethical Issues in the Representation of Entities – May 2010
By Andrew J. Demetriou, Fulbright & Jaworski LLP

What Every Healthcare Lawyer Needs to Know About Disparate Impact Discrimination Claims – February 2010
By Cathrine Wenger, Trinity Health Corporation

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By Joseph V. Truhe, Jr., Waller Lansden Dortch & Davis LLP
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