Program Planning Committee

Michael E. Paulhus, Program Co-Chair
Robert A. Pelaia, Program Co-Chair
Anthony H. Choe
Jennifer Csik Hutchens
Stephanie D. Willis

Program Learning Objectives

• Gain an understanding of laws and regulations for the health law industry including Stark and Anti-Kickback, False Claims Act, Antitrust, Tax, and HIPAA

• Increase knowledge of the legal challenges faced by hospitals, physicians, long term care providers and managed care organizations

• Learn about the impact of the health reform law on the health care industry

Hotel Information

Chicago Marriott Downtown Magnificent Mile
540 N Michigan Ave
Chicago, IL 60611
(877) 303-0104

Hotel accommodations are not included in the registration fee. Call Chicago Marriott Downtown Hotel at (877) 303-0104 and indicate that you are attending the AHLA program. Rooms at the group rate of $259 single/double occupancy are limited and may sell out prior to the Friday, October 13, 2017 cut-off.

Registration Fees:

Postmarked and paid on or before October 13, 2017:

$775 first AHLA Member
$700 2nd AHLA Member
$675 3 or more AHLA Members
$1025 Non-Members

Postmarked and paid between October 14-31*, 2017:

$900 first Member
$825 2nd AHLA Member
$675 3 or more AHLA Members
$1150 Non-Members

* Fees increase $100 after this date

Discounts

$100 off full applicable rate In-House Counsel/ Solo Practitioner
$495 Government/Academician/Public Interest Professional Members
$570 Government/Academician/Public Interest Professional Non-Members
$495 AHLA Paralegal Member
$570 Paralegal Non-Members
$390 One-Day Registration Members
$515 One-Day Registration Non-Members

For the most up-to-date information and to register, visit our website at www.healthlawyers.org/programs

DOWNLOAD THE AHILA APP!

This free app is available in the iTunes App store or Google Play store by searching ‘AHILA’. Download AHILA, by Bravura Technologies, onto your mobile device and hit open. Choose ‘Events’ to find Physicians and Hospitals Law Institute. Click on the event (you’ll be prompted to enter your email address). You will not be able to access the event features of a program if you are not registered for the event.

The App will include the agenda, attendee list, and access to the PowerPoint presentations.
Monday, November 6, 2017
11:30 am-5:10 pm
Registration and Information

GENERAL SESSION

12:30-12:50 pm
Welcome and Introduction
Marilyn Lamar, AHLA President-Elect
Michael E. Paulhus, Program Co-Chair
Robert A. Pelaia, Program Co-Chair

12:50-1:50 pm
Health Reform: Will We Ever Find Consensus?
Peter M. Leibold
- A look ahead at the forces that will be shaping health care
- A look back at the issues that impeded “Repeal and Replace”
- An examination of the transformational issues that could garner consensus
- A brief look at the upcoming legislative and regulatory calendar

2:50-3:10 pm
Snack and Beverage Break

3:10-4:10 pm
Fundamentals of Medicare Parts C-D
Thomas R. Barker
- History and structure of Medicare Managed Care and Prescription Drug Plan benefit
- Breakdown of Parts C and D coverage, reimbursement, and appeals
- Current hot legal and compliance issues in Medicare Advantage and Part D
- Affordable Care Act changes to Parts C and D
- References and resources for Parts C and D issues

4:10-5:10 pm
Fundamentals of Medicaid
Craig H. Smith
- History and evolution of Medicaid
- Medicaid eligibility and covered benefits
- Fee-for-service, managed care, and other delivery systems
- Program integrity/fraud and abuse enforcement
- The future of Medicaid under the Affordable Care Act

5:10-6:30 pm
Networking and Diversity+Inclusion Reception, hosted by AHLA’s Diversity+Inclusion Council and Young Professionals Council, sponsored by Bloomberg Law
Learn more about AHLA’s diversity and inclusion initiatives. Network with AHLA leaders and your fellow colleagues. This event is included in the program registration. Attendees, faculty, and registered spouses and guests are welcome.

Tuesday, November 7, 2017
7:00 am-6:20 pm
Registration and Information

7:00-8:00 am
Continental Breakfast
This event is included in the program registration. Attendees, faculty, and registered spouses and guests welcome.

7:00-7:50 am
Networking Breakfast, hosted by AHLA’s Women’s Leadership Council and Young Professionals Council
Making the Most of your Mentor Relationships
Rachel Ludwig (Moderator), Jackson Kelly PLLC, Charleston, WV; Cynthia A. Alcantara, Senior Associate University Counsel, University of Illinois, Chicago, IL; Aliza Epstein, American Health Lawyers Association, Washington, DC; Lindsay P. Holmes, BakerHostetler, Washington, DC
A representative from the Women’s Leadership Council, the Young Professionals Council, and AHLA will discuss the significance of mentors in the health law industry and how to make the most of your mentor relationship, including:
- The benefits of mentorship for health law career development
- Important qualities to look for in a mentor
- Mentorship lessons learned
- The differences between mentorship and sponsorship
This event is included in the program registration; limited attendance; pre-registration required.
Continuing Education Credit Information

CLE/MCLE: AHLA will be applying for 17.25 credits (including 1.0 ethics credit) for 60-minute states and approximately 20.7 credits (including 1.2 ethics credit) for 50-minute states.

CPE: AHLA will be applying for 20.0 CPE credits.

AHLA is registered with the National Association of State Boards of Accountancy (NASBA) as a sponsor of continuing professional education on the National Registry of CPE Sponsors. State boards of accountancy have final authority on the acceptance of individual courses for CPE credit. Complaints regarding registered sponsors may be addressed to the National Registry of CPE Sponsors, 150 Fourth Ave. North, Suite 700, Nashville, TN 37219-2417. NASBA’s website is www.nasba.org.

CCB: AHLA will be applying for 20.7 Compliance Certification Board (CCB) credits.

Participants will be given Continuing Education Request forms at the program. Forms must be completed and returned to AHLA staff to receive credit. The sessions, unless otherwise designated, are intermediate to advanced in level. This program is designed to be an update on developments in the area of health law. There are no prerequisites or advanced preparations required to register for this group live program. Those seeking accounting credits should be familiar with the basic concepts and terminology associated with health law in order to obtain the full educational benefit of this program.

Membership

Dues are $235 for those admitted to the Bar/graduated from college within the last four years; $355 for those admitted/graduated between four and seven years ago; and $400 for those admitted/graduated eight or more years ago. Dues are $120 for government employees and full-time academicians; $105 for paralegals, $125 for public interest professionals, and $100 for retired professionals. Include the applicable membership fee with your registration form and take advantage of the program registration fee for members.

<table>
<thead>
<tr>
<th>GENERAL SESSION</th>
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<tbody>
<tr>
<td><strong>8:00-9:00 am</strong></td>
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<tr>
<td><strong>Fundamentals of Commercial Health Insurance and Managed Care Arrangements</strong></td>
</tr>
<tr>
<td>David E. Kopans</td>
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<tr>
<td>• Key commercial health insurance concepts: Defining health insurance and its primary characteristics</td>
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<td>• U.S. commercial health insurance market: Breaking down the major components of the health insurance industry, including the payors of insurance, their vendors, and the insurance products they offer</td>
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<tr>
<td>• Regulation of commercial health insurance markets: Surveying the primary state and federal laws governing commercial health insurance</td>
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<tr>
<td>• Managed care arrangements: Understanding the purpose of managed care and how it is regulated and delivered</td>
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| **9:00-10:30 am** |
| **Learning the Fundamentals: Practical Analysis of Health Care Financial Arrangements under the Stark and Anti-Kickback Laws**  |
| Marc D. Goldstone, Donn H. Herring |
| • Basic prohibition of each law (i.e., the Federal Anti-Kickback Statute and the Stark Law) |
| • Compare and contrast each law and the situations in which each law applies |
| • The most common Safe Harbors and/or exceptions of each law |
| • Basic analytical framework for analyzing potential issues under each law and how to apply it in simple scenarios |

| **10:30-10:45 am** |
| **Break** |

| **10:45 am-12:00 noon** |
| **The False Claims Act: A Powerful Enforcement Tool**  |
| Scott R. Grubman, W. Taylor McNeil |
| • FCA enforcement in the health care space, including common theories of liability, common defenses, and recent trends |

| **12:00 noon-1:15 pm** |
| **Lunch on your own or attend networking luncheon and presentation:**  |
| **Title: So You Got a Job in Health Law…Now What?**  |
| Stephanie O. Willis (Moderator)  |
| William E. Hopkins  |
| Michael E. Paulhus  |
| Teresa A. Williams |

What does a successful health law career look like? If you need some guidance, or just want to hear from other health lawyers’ experiences, come to this lunch panel where our speakers from a broad range of practice settings will address the following subjects:

• The industry and your client’s needs as an in-house counsel, outside counsel/consultant, or compliance professional
• Finding and excelling in your ideal practice setting
• Knowing when and how to make successful job transitions
• Surviving shifts in health care policy
• Leveraging mentors and sponsors inside and outside your organization or department

This event is not included in the program registration; there is an additional fee; pre-registration is required and attendance is limited.

<table>
<thead>
<tr>
<th>CONCURRENT SESSIONS</th>
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<tbody>
<tr>
<td><strong>1:30-2:30 pm</strong></td>
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<tr>
<td><strong>A. Introduction to Medical Coding for Lawyers</strong> (not repeated)</td>
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<tr>
<td>Robert A. Pelaia</td>
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<tr>
<td>• The basics of procedural (CPT) coding</td>
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<tr>
<td>• Evaluation &amp; Management (E&amp;M) coding overview</td>
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<tr>
<td>• Diagnosis (ICD-10) coding</td>
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<tr>
<td>• Guidance on use of the CPT &amp; ICD coding manuals</td>
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</table>
B. A Deeper Dive: Stark and AKS Analysis and Counseling

Marc D. Goldstone
Donn H. Herring

- The difference between direct compensation arrangements and indirect compensation arrangements—essential for analyzing issues under the Stark Law
- Often used, but complex Safe Harbors and/or Exceptions under each law, including the AKS Discount Safe Harbor and the Stark Law’s In-Office Ancillary Services Exception, Physician Recruitment Exception, and the Isolated Transactions Exception.
- Complex real-world business arrangements to help attendees determine whether either law applies and, if so, whether a Safe Harbor or Exception may be applicable

C. Representing Physicians and Physician Practices: The Good, the Bad, and the Ugly

Lisa M. Gora
Kim Harvey Looney

- General considerations in representing physicians—who is your client and understanding their goals; who can employ a physician (corporate practice of medicine concerns)
- Employment contracts: Considerations in negotiating key provisions (e.g., moonlighting, compensation, benefits, termination triggers, post-termination restrictions)
- Medical practice ownership (eligibility to become an owner; firm offer versus non-binding offer)
- Physician hospital integration and other alignment strategies

2:45-3:45 pm

D. Medical Staff Fundamentals and Emerging Issues (not repeated)

Karen S. Rieger

- Applicable statutes, regulations, and accreditation requirements
- Underlying legal and business issues
- Emerging issues, including:
  - Medical staff/employed physician considerations
  - Issues specific to hospitalists and other hospital based physicians
  - ER on-call coverage issues
  - Drafting tips and sample language

E. Demystifying the Tax Laws: Understanding the Basics for Nonprofit Health Care Organizations

Linda S. Moroney

- The basics of tax-exempt status for health care organizations
- Public charity versus private foundation classification
- Unrelated business income taxation
- Excess benefit transactions and intermediate sanctions
- Impact of PPACA on tax-exempt hospitals
- Interacting with the IRS via applications, annual formation returns, and examinations

F. Employment and Labor Law Fundamentals for Health Care Attorneys

Carla J. Hartley

- The employment relationship, distinguished from independent contractors and other non-employees
- At-will employment and exceptions
- Wage and hour basics for health care employers
- Other key employment laws, including anti-discrimination, leave of absence and whistle-blower statutes
- Labor law basics impacting health care employers
- Protections against employee competition, solicitation, and use of proprietary information

4:05-5:05 pm

G. Introduction to Long Term Care, Home Health, and Hospice Law

William E. Hopkins

- The defining characteristics of these providers, the range of services these entities provide, and generally what populations they serve
- Reimbursement basics: How Medicare and Medicaid cover and pay for nursing home, home health, and hospice care
- Unique operational challenges faced by these providers:
  - Staffing, care coordination, and quality challenges
  - Patients living longer, hospitals discharging patients with complex care needs, nursing facilities treating far more seriously ill patients (often with multiple co-morbidities)
  - The panoply of documentation requirements for home health agencies and hospices to substantiate the medical necessity of their services
  - Maintaining compliance with state licensure and conditions of participation requirements
- Fraud and abuse and issues for each type of provider: Compliance concerns, significant enforcement actions, and hidden minefields
- Challenges and opportunities for nursing homes, home health agencies, and hospices in our current health care environment

H. Fundamentals of Health Care Valuation for Lawyers

Albert “Chip” D. Hutzler
Tizgel K. High

- Why “Fair Market Value” matters—the overarching concept and the rationale behind it
- Brief history of the Fair Market Value standard (including IRS Revenue Ruling 59-60 and related guidance)
- Stark/Anti-kickback Fair Market Value definition, related regulatory guidance, and recent case law (and major settlements)
- Basic valuation principles and approaches, including the cost, income, and market approaches, as well as basic valuator standards and requirements
- Common recurring problems in health care valuation (including data issues and the distinction of “commercial reasonableness”)
- Several basic examples of valuation situations, including process of data gathering, analysis and documenting the appraisal

C. Representing Physicians and Physician Practices: The Good, the Bad, and the Ugly (repeat)

5:20-6:20 pm

J. Critical Issues in Health Care Antitrust: Issue Spotting for Common Antitrust Pitfalls and Hot Topics (not repeated)

Christine L. White

- An introduction to and overview of the antitrust laws
Cancellations/ Substitutions
Cancellations must be received in writing no later than October 30, 2017. Refunds will not be issued for cancellations received after this date. Registration fees, less a $125 administrative fee, will be refunded approximately 3-4 weeks following the program. If you wish to send a substitute or need more information regarding refund, complaint and program cancellation policies, please call (202) 833-1100, prompt #5. Please note that registration fees are based on the AHLA membership status of the individual who actually attends the program.

Special Needs
If you have needs requiring special assistance or accommodations, including special dietary needs, or have questions about accessibility issues at the program, contact our special needs coordinator, Valerie Eshleman at (202) 833-0784 or veshleman@healthlawyers.org.

Spouse/Guest Fee
For an additional $30 spouses and adult guests can register to attend the receptions on Monday and Tuesday evenings and the breakfasts on Tuesday and Wednesday mornings. Please sign up on the registration form. (Children are welcome to attend these events at no additional charge.)

Travel
Association Travel Concepts (ATC) has negotiated discounts with United, Delta, Hertz, and Enterprise Rental Car to bring you special airfares and car rental rates lower than those available to the public. Discounts apply for travel for AHLA 2017 meetings, discounts available 3 days pre/post meeting start/end dates. Restrictions and a service fee may apply. ATC will also search for the lowest available fare on any airline.

ASSOCIATION TRAVEL CONCEPTS
1-800-458-9383
e-mail: reservations@atcmeetings.com
http://www.atcmeetings.com/ahla
ATC is available for reservations from 8:30 am until 8:00 pm Eastern, Monday through Friday.

Wednesday, November 8, 2017
7:00 am-3:30 pm
Registration and Information
7:00-8:00 am
Continental Breakfast
This event is included in the program registration. Attendees, faculty, and registered spouses and guests welcome.

GENERAL SESSION
8:00-9:00 am
HIPAA Compliance at Your Covered Entity
   Deanna S. Mool
   • HIPAA
   • Key HIPAA definitions
   • Drafting HIPAA policies and forms for your client
   • The importance of training
   • Minimizing the impact of a breach
   • Avoiding enforcement actions

9:00-10:00 am
Corporate Compliance and Corporate Governance
   Ritu K. Cooper
   Teresa A. Williams
   • The seven elements of an effective compliance program
   • Compliance program effectiveness
   • Governing body oversight of the compliance program
   • Use of a compliance committee
   • Top compliance hot topics

10:00-10:15 am
Break

6:20-7:30 pm
Networking Reception
This event is included in the program registration. Attendees, faculty, and registered spouses and guests welcome.

   William W. Horton
   • The legal ethics framework for advising clients on Stark, Anti-Kickback, and similar knotty issues
   • Duties when the law isn’t clear... or when it’s too clear
   • The numbers game: The lawyer’s role in dealing with fair market value and commercial reasonableness issues
   • Walking back the cat: Can this deal be saved... ethically?
   • Enlightened self-interest: Staying out of trouble while helping your client do likewise
10:15-11:45 am

**The Fundamentals of a Health Care Transaction**

*John B. Garver*
*Thomas Spellman*

- Different types of transaction structures for a health care deal (e.g., asset purchase versus stock purchase or merger)
- The framework for approaching due diligence in a health care transaction
- Regulatory and legal issues common to health care transactions (e.g., federal Anti-Kickback and Stark Laws; antitrust issues; and tax-exempt issues)
- The importance of the concepts of “fair market value” and “commercial reasonableness” to a health care transaction
- Apply these strategies to a case study (physician-hospital integration), sample letter of intent, and sample due diligence checklist to understand how various factual scenarios could affect the transaction and to highlight diligence and transactional considerations

11:45 am-1:00 pm

**Lunch on your own or attend the networking luncheon and presentation: Conducting Health Law Research in the Digital Age**

*Anthony H. Choe*
*Jessica Talati*

- Key primary and secondary sources
- Best practices for avoiding pitfalls
- Tips for in-house practitioners
- Real-world examples

This event is not included in the program registration; there is an additional fee; pre-registration is required and attendance is limited.

2:30-3:30 pm

**H. Fundamentals of Health Care Valuation for Lawyers**

### Program Schedule

**Monday, November 6, 2017**

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<td>Health Reform: Will We Ever Find Consensus?</td>
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<td>Fundamentals of Medicare Parts A-B</td>
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<td>Flynn</td>
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<td>2:50-3:10 pm</td>
<td>Snack and Beverage Break</td>
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<td>3:10-4:10 pm</td>
<td>Fundamentals of Medicare Parts C-D</td>
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<td></td>
<td>Barker</td>
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<tr>
<td>4:10-5:10 pm</td>
<td>Fundamentals of Medicaid</td>
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<tr>
<td></td>
<td>Smith</td>
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<tr>
<td>5:10-6:30 pm</td>
<td>Networking and Diversity+Inclusion Reception,</td>
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<td></td>
<td><em>hosted by AHLA’s Diversity+Inclusion Council and Young Professionals Council,</em></td>
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<td><em>sponsored by Bloomberg Law</em></td>
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| 8:00-9:00 am | **General Session**  
Fundamentals of Commercial Health Insurance and Managed Care Arrangements  
Kopans |
| 9:00-10:30 am | **General Session**  
Learning the Fundamentals: Practical Analysis of Health Care Financial Arrangements under the Stark and Anti-Kickback Laws  
Goldstone, Herring |
| 10:30-10:45 am | Break                                                                                     |
| 10:45 am-12:00 noon | **General Session**  
The False Claims Act: A Powerful Enforcement Tool  
Grubman, McNeill |
| 12:00 noon-1:15 pm | Lunch on your own or attend networking luncheon and presentation:  
So You Got a Job in Health Law…Now What?  
Willis (Moderator), Hopkins, Paulhus, Williams (This event is not included in the program registration; there is an additional fee; pre-registration is required and attendance is limited) |
| 1:30-2:30 pm | A. Introduction to Medical Coding for Lawyers (not repeated)  
Pelaia  
B. A Deeper Dive: Stark and AKS Analysis and Counseling (not repeated)  
Goldstone, Herring  
C. Representing Physicians and Physician Practices: The Good, the Bad, and the Ugly (not repeated)  
Gora, Looney |
| 2:45-3:45 pm | D. Medical Staff Fundamentals and Emerging Issues (not repeated)  
Rieger  
E. Demystifying the Tax Laws: Understanding the Basics for Nonprofit Health Care Organizations  
Moroney  
F. Employment and Labor Law Fundamentals for Health Care Attorneys  
Hartley |
| 4:05-5:05 pm | G. Introduction to Long Term Care, Home Health, and Hospice Law (not repeated)  
Hopkins  
H. Fundamentals of Health Care Valuation for Lawyers  
High, Hutzler  
C. Representing Physicians and Physician Practices: The Good, the Bad, and the Ugly (repeat)  
Gora, Looney |
### Tuesday, November 7, 2017 (continued)

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
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</table>
| 5:20-6:20 pm  | J. Critical Issues in Health Care Antitrust: Issue Spotting for Common Antitrust Pitfalls and Hot Topics (not repeated)  
E. Demystifying the Tax Laws: Understanding the Basics for Nonprofit Health Care Organizations (repeat)  
White  
Horton  
Moroney |
| 6:20-7:30 pm  | Networking Reception  
(This event is included in the program registration. Attendees, faculty, and registered spouses and guests welcome) |

### Wednesday, November 8, 2017

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| 8:00-9:00 am  | General Session  
HIPAA Compliance at Your Covered Entity  
Mool |
| 9:00-10:00 am | General Session  
Corporate Compliance and Corporate Governance  
Cooper, Williams |
| 10:00-10:15 am | Break                                                                  |
| 10:15-11:45 am | General Session  
The Fundamentals of a Health Care Transaction  
Garver, Spellman |
| 11:45 am-1:00 pm | Lunch on your own or attend the networking luncheon and presentation:  
Conducting Health Law Research in the Digital Age  
Choe, Talati  
(This event is not included in the program registration; there is an additional fee; pre-registration is required and attendance is limited) |
### Wednesday, November 8, 2017

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<thead>
<tr>
<th>Time</th>
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<th>Speakers</th>
</tr>
</thead>
<tbody>
<tr>
<td>1:15-2:15 pm</td>
<td>L. From Dispensers to Dispensaries: Legal Issues Affecting Pharmacies and Medical Marijuana Businesses (not repeated)</td>
<td>Daniels, Holmes</td>
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<td>M. Navigating Relationships between Hospitals and Physicians—Negotiating and Valuing Professional Services Arrangements (not repeated)</td>
<td>Bhat, Gunville</td>
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<td></td>
<td>F. Employment and Labor Law Fundamentals for Health Care Attorneys (repeat)</td>
<td>Hartley</td>
</tr>
<tr>
<td>2:30-3:30 pm</td>
<td>N. A Deeper Dive: Health Care Transactions (not repeated)</td>
<td>Garver, Spellman</td>
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<tr>
<td></td>
<td>H. Fundamentals of Health Care Valuation for Lawyers (repeat)</td>
<td>High, Hutzler</td>
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</tbody>
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### Live Tweet the Program Using #AHLA17

Will you be in Chicago for Fundamentals of Health Law? We encourage you to live tweet @healthlawyers so that attendees can learn from more than one session at once, and so that members unable to attend still feel plugged in.
Faculty

Michael E. Paulhus, Program Co-Chair
King & Spalding LLP
Atlanta, GA

Robert A. Pelaia, Program Co-Chair
Deputy General Counsel
University of South Florida
Tampa, FL

Anthony H. Choe
Polsinelli PC
Washington, DC

Jennifer C. Hutchens
Robinson Bradshaw & Hinson PA
Charlotte, NC

Stephanie D. Willis
Crowell & Moring LLP
Washington, DC

Annapoorani Bhat
PYA
Atlanta, GA

Thomas R. Barker
Foley Hoag LLP
Washington, DC

Ritu K. Cooper
Hall Render Killian Heath & Lyman PC
Washington, DC

Benjamin M. Daniels
Assistant General Counsel
Fresenius Medical Care North America
Waltham, MA

James F. Flynn
Bricker & Eckler LLP
Columbus, OH

John B. Garver
Robinson Bradshaw & Hinson PA
Charlotte, NC

Marc D. Goldstone
Vice President and Associate General Counsel
CHSPSC LLC
Franklin, TN

Lisa M. Gora
Wilentz Goldman & Spitzer PA
Woodbridge, NJ

Scott R. Grubman
Chilivis Cochran Larkins & Bever LLP
Atlanta, GA
Jeanna Palmer Gunville  
Drinker Biddle & Reath LLP  
Chicago, IL

Carla J. Hartley  
Dillingham & Murphy LLP  
San Francisco, CA

Donn H. Herring  
Lathrop & Gage LLP  
Saint Louis, MO

Tizgel K. High  
Vice President and Associate General Counsel  
LifePoint Health  
Brentwood, TN

Lindsay P. Holmes  
BakerHostetler  
Washington, DC

William E. Hopkins  
Shackelford Bowen McKinley & Norton LLP  
Austin, TX

William W. Horton  
Jones Walker LLP  
Birmingham, AL

Albert “Chip” D. Hutzler  
HealthCare Appraisers Inc  
Boca Raton, FL

David E. Kopans  
Jones Day  
Columbus, OH

Peter M. Leibold  
Chief Advocacy Officer  
Ascension Health  
Washington, DC

Kim Harvey Looney  
Waller Lansden Dortch & Davis LLP  
Nashville, TN

W. Taylor McNeill  
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